SANTA CLARA COUNTY OPERATIONAL AREA

DISASTER MEDICAL/HEALTH PLAN



JUNE 1999

SANTA CLARA VALLEY HEALTH & HOSPITAL SYSTEM
PUBLIC HEALTH DEPARTMENT
2220 MOORPARK AVENUE, SAN JOSE, CALIFORNIA 95128

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The Santa Clara County Public Health Department gratefully acknowledges the valuable assistance, support, and cooperation of the Core Planning Committee and representatives of hospitals and health care agencies, in developing the Operational Area Disaster Medical/Health Plan.

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DISCLAIMER

Procedures included in this plan are intended as guidelines for response. Actual actions will vary depending on requirements of the emergency.

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SANTA CLARA COUNTY OPERATIONAL AREA DISASTER MEDICAL/HEALTH PLAN

Santa Clara Valley Health & Hospital System Public Health Department

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Publication Date: July 1999			



ACTIVATION CHECKLIST

SANTA CLARA COUNTY PUBLIC HEALTH DEPARTMENT OPERATIONAL AREA DISASTER MEDICAL HEALTH COORDINATOR (OADMHC)

		✓	DATE/TIME
_	Upon notification from County Office of Emergency Services (OES), County Communications, or any City, Town, or Special District that medical resources have been overwhelmed:		
	 Report to the affected area City, Town, or Special District EOC or to the Operational Area EOC (OA EOC) at 55 West Younger Avenue, 4th Floor (First and San Pedro Streets) in San Jose. 		
	Based on information obtained in situation briefings at the affected area EOC, determine:		
	 Level of activation and staffing for the Medical/Health Branch at the OA EOC or at any City, Town, or Special District EOC; and 		
	 Level of activation and staffing for the Department Emergency Operations Center (DEOC). 		
_	If it is determined that the DEOC should be activated, instruct the DEOC Director to initiate Departmental call-up to staff the DEOC.		
	Call up personnel needed to staff the OA EOC Medical/Health Branch Groups and Units as needed for the incident (Public Health, Medical Operations, Environmental Health, Mental Health).		
	Call County Communications for status reports on receiving capability of hospitals. Inform County Communications of the fax number for the Medical/Health Branch so that hospital status reports can be forwarded to the OA EOC and DEOC (if activated).		
	Establish contact with the Regional Disaster Medical Health Coordinator (RDMHC) at State OES Region II Operations Center (REOC) or Contra Costa Emergency Medical Services (EMS).		
_	Initiate Notification/Advisory that an incident has occurred or a condition exists that may overwhelm (or has overwhelmed) local medical/health resources. (See Chapter 1, page 2.)		
_	Analyze initial status information and prepare an Incident Action Plan for the Medical/Health Branch.		
_	Consider 24-hour staffing and resource needs for the next operational period.		
_	Provide an updated Incident Action Plan and staffing list to the activated EOC Director and the DEOC Director before leaving OADMHC duties to the next shift.		



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	EMERGENCY MANAG	GEMENT A	CRONYMS
		MCI	Multi-Casualty Incident
ARC	American Red Cross	MMST	Metropolitan Medical Strike Team
BWO	Boil Water Order	MMTF	Metropolitan Medical Task Force (California MMST)
ССР	Casualty Collection Point	MOU	Memorandum of Understanding
DEOC	Department Emergency Operations Center	MSU	Management Support Unit
DHS	(State) Department of Health Services	NBC	Nuclear, Biological, and Chemical
DMAT	Disaster Medical Action Team	NDMS	National Disaster Medical System
DMORT	Disaster Mortuary Team	OADMHC	Operational Area Disaster Medical Health Coordinator
DOD	Department of Defense	OA EOC	Operational Area Emergency Operations Center
DOJ/FBI	Department of Justice/Federal Bureau of Investigation	OES	Office of Emergency Services
DSW	Disaster Service Worker	OPAREA	Operational Area
EAS	Emergency Alert System	PHN	Public Health Nursing
EMS	Emergency Medical Services	PIO	Public Information Officer
EMSA	(California) Emergency Medical Services Authority	PPE	Personal Protective Equipment
EPA	Environmental Protection Agency	RDMHC	Regional Disaster Medical Health Coordinator
EOC	Emergency Operations Center	REOC	(State Office of Emergency Services) Region II Emergency Operations Center
ESF-8	Emergency Support Function 8 (Federal Response Plan)	RIMS	Response Information Management System
FCC	Federal Coordinating Center	SEMS	Standardized Emergency Management System
FTS	Field Treatment Site	SOC	State Operations Center
HEICS	Hospital Emergency Incident Command System	SOP	Standard Operating Procedure
HAZMAT	Hazardous Materials	START	Simple Triage and Rapid Treatment
IC	Incident Commander	STATE OES	State Office of Emergency Services
ICS	Incident Command System	UWA	Unsafe Water Alert
JEOC	Joint Emergency Operations Center (State Agency EOC co-locating DHS and EMSA)	VMAT	Veterinary Medical Assistance Team
LHO	Local Health Officer	WMD	Weapons of Mass Destruction



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1.1. PURPOSE AND SCOPE

This plan describes Santa Clara County Operational Area disaster medical/health response and recovery.

County of Santa Clara Emergency Services Ordinance, Division A8, Section A8-22, designates the County Health Officer to serve as the Operational Area Disaster Medical Health Coordinator (OADMHC). The OADMHC is responsible for the coordination of disaster medical response and allocating medical resources. The OADMHC coordinates resource requests with the Regional Disaster Medical Health Coordinator (RDMHC) for State of California Office of Emergency Services (OES) Region II.

Procedures and polices in this plan are used by the OADMHC to manage response and recovery from the Operational Area Emergency Operations Center (OA EOC). The OADMHC is supported in this effort by Public Health Department staff at the Department Operations Center (DEOC). Set-up and management of the DEOC will be described in the Public Health Department Disaster Emergency Operations Plan to be developed in 2000.

1.2. SUPPORTING PLANS

- Santa Clara County Emergency Operations Plan Medical/Health Branch Annex.
- Santa Clara County Public Health Department Emergency Operations Plan (to be developed in 2000), describing activation and management of disaster medical response from the Department Operations Center.
- Santa Clara County Multiple-Casualty Incident Plan (MCIP).
- Santa Clara County Environmental Health Department Emergency Response Plan.
- Santa Clara County Mental Health Department Crisis/Emergency/Disaster Management Plan.
- Disaster Manual for Public Health Nursing in California.
- American Red Cross Disaster Health Services Regulation, #3042.
- State of California, Office of Emergency Services, Region II Disaster Response Plan.
- State of California Disaster Field Manual for Environmental Health Specialists.



- State of California Emergency Medical Services Authority (EMSA) Disaster Plan.
- Metropolitan Medical Task Force (MMTF) Plan.

1.3. STANDARDIZED EMERGENCY MANAGEMENT SYSTEM

The Santa Clara County Public Health Department functions under the Standardized Emergency Management System (SEMS), Medical/Health Branch when the Operational Area Emergency Operations Center (OA EOC) is activated. The SEMS organization and procedures also apply when the OADMHC reports to any City, Town, or Special District Department Operations Center (DEOC).

The SEMS Medical/Health Branch includes four SEMS Units:

- Medical Operations Unit
- Public Health Unit
- Mental Health Unit
- Environmental Health Unit

1.4. **ALERT AND NOTIFICATION**

Notification of the Regional Disaster Medical Health Coordinator

The Disaster Medical/Health Plan is activated whenever county disaster medical resources are overwhelmed. The OADMHC at the OA EOC becomes part of a regional response system designed to coordinate resources among **affected** and **unaffected** Operational Areas. To accomplish this, the Regional Disaster Medical Health Coordinators (RDMHC) have published criteria used to determine when a Local Health Officer (LHO) or the OADMHC should contact the State OES Region II RDMHC.

The purpose of the contact is to alert the RDMHC that a condition or incident exists that has overwhelmed or could overwhelm local resources. In this way, both affected and unaffected Operational Areas are on alert that resources and assistance may be requested.



State OES Region II Notification/Advisory

Criteria for Operational Disaster Medical Health Coordinators to contact the Region II Regional Disaster Medical Health Coordinator

An RDMHC Medical/Health Notification/Advisory is an alert that signifies that an incident has occurred or a condition exists that may tax the medical/health resources of the affected Operational Area. Examples of conditions warranting notification of the RDMHC by the OADMHC may include:

- Sustained power outage affecting the majority of hospitals.
- Staffing shortage significantly affecting the number of available hospital beds during a disaster, or generally.
- Diversion of ambulances from the majority of hospitals. The current Santa Clara County hospital diversion policy states that if three or more hospitals report that they are on diversion (cannot accept arriving patients), the Emergency Medical Services (EMS) Agency can order all hospitals to open Emergency Departments to accept patients.
- Planned event with the potential for major impact on medical/health resources; for example, the number of people, plus weather conditions, and/or in-county resource response availability.
- Evacuation(s) or anticipated evacuation of an inpatient resource; for example, skilled nursing facility or hospital evacuation.
- Declaration of a local emergency.
- Activation of the Operational Area EOC.
- Activation of an Operational Area Medical/Health DEOC.
- Hospital activating internal and/or external emergency plans.



1.4.2. Operational Area EOC Activation: (May Be Adapted for Activation of Any City, Town, or Special District EOC)

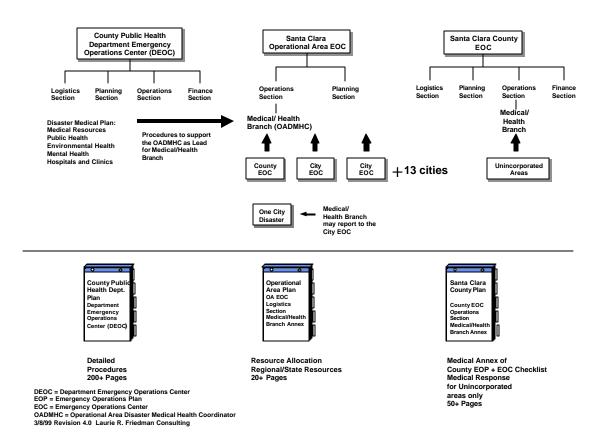
The Health Officer/OADMHC reports to the Operations Section Chief or the Logistics Section Chief for situation briefings. The Health Officer/OADMHC determines:

- 1. Activation level and staffing needed for the Operational Area EOC, Medical/Health Branch.
- 2. Activation level and staffing needed at the DEOC.
 - When the DEOC is activated, status reports from hospitals and health care providers are sent directly to the DEOC.
 - When the DEOC is not activated, status reports and resource requests are sent to the OADMHC at the Operational Area EOC Medical/Health Branch.

The Health Officer may also report to a City EOC to manage disaster medical response when a single jurisdiction is impacted. In this case, the Health Officer/OADMHC still determines the need to activate the DEOC. Status reports and resource requests are sent to the City EOC or the DEOC.

The following diagram shows distinctions between activation of the County EOC and the Operational Area EOC and describes related planning documents.







OPERATIONAL AREA DISASTER MEDICAL HEALTH COORDINATOR 1.5. (OADMHC)

1.5.1. **Primary Responsibilities**

The primary responsibilities of the OADMHC are to:

- 1. Coordinate disaster medical status reporting and manage resources, including personnel, equipment, and supplies.
- 2. Manage the OA EOC Medical/Health Branch.
- 3. Oversee Health Department disaster medical and public health response.

1.5.2. Disaster Medical Status Reporting and Resource Management

Note: Procedures for status reporting and disaster medical resource management are contained in Chapters 2 and 3.

- Gather and assess status information on the medical and health situation in the county.
- Review, analyze, prioritize, and authorize resource requests from hospitals and health care providers.
- Receive resource requests from the DEOC or directly from hospitals and health care providers.
- Obtain medical and health mutual aid resources.
- Obtain State and Federal medical/health resources (through contact with the Regional Disaster Medical Health Coordinator [RDMHC]).
- Maintain contact and coordination, through the DEOC or directly, with local medical and health agencies.
- Track the allocation of disaster medical resources.



1.5.3. Medical/Health Branch Management

Note: Procedures and checklists for the Medical/Health Branch at the Operational Area EOC are contained in Chapter 4.

- Declare public health or medical emergencies.
- Issue public health warnings necessary to protect life and minimize the spread of disease in a disaster.
- Maintain contact with DEOC staff to obtain status on local hospitals and other health care providers.
- Operate within SEMS (see Chapter 4 of this plan) and oversee Medical Operations, Environmental Health, Public Health, and Mental Health group operations at the EOC.
- Establish and maintain contact with the DEOC Director.
- Provide status reports on utility disruption, road and bridge closures, and other disaster impacts to hospitals and health care providers.
- Report status information to the EOC Plans Section Chief.
- Forward status information to the RDMHC.
- Assist in reestablishing public health programs as soon as possible.

1.5.4. Health Department Medical Operations and Public Health Response

Note: Checklists for the Public Health Department response are contained in Chapter 5.

- Establish and maintain contact with the DEOC Director.
- Monitor medical response operations including casualty treatment and evacuation, status of hospitals, clinics, skilled nursing facilities, and other health care providers.
- Plan for extended medical care needs.
- Monitor public health outreach and nursing support at shelters and in the community.
- Monitor public health outreach and support to high-risk populations.
- Issue public health emergency information and warnings (OADMHC/Health Officer).



- Direct emergency immunization and other disease prevention measures.
- Maintain contact and coordination with the Environmental Health Department
 Director to monitor infection control, sanitation, water supply safety, and response
 to hazardous materials spills or releases.
- Maintain contact and coordination with the Mental Health Department Director to monitor delivery of critical incident stress debriefings, mental health counseling to disaster victims, and status of existing mental health population.



1.6. DISASTER MEDICAL RESPONSE

Disaster medical response requires coordination among public, private, and nonprofit health care agencies providing health, medical, and social services. In local emergencies, or in a State or Federal disaster declaration, the following agencies and organizations mobilize for disaster medical response in Santa Clara County:

SANTA CLARA COUNTY AGENCIES/DEPARTMENTS	ACUTE CARE HOSPITALS IN SANTA CLARA COUNTY	NON-HOSPITAL HEALTH CARE PROVIDERS
Fire Departments/Districts Police/Sheriff Ambulance Service Public Health Department Emergency Medical Services Disease Prevention & Control Children's Health & Prevention Community Education Public Health Pharmacy Regional Services Environmental Health Social Services Agency Office of Emergency Services	Alexian Brothers Hospital Community Hospital of Los Gatos El Camino Hospital Good Samaritan Hospital Kaiser Foundation Hospital (Santa Clara) Lucile Salter Packard Children's Hospital at Stanford/UCSF O'Connor Hospital/CHW South Bay Saint Louise Hospital San Jose Medical Center Santa Clara Valley Medical Center Santa Teresa Community Medical Center South Valley Hospital UCSF Stanford Health Care VA Palo Alto Health Care System	Surgery Centers Clinics (Public and Private) Skilled Nursing Facilities Home Health Care Agencies Blood Banks Nursing Registries Doctors' Offices Dialysis Clinics Pharmacies

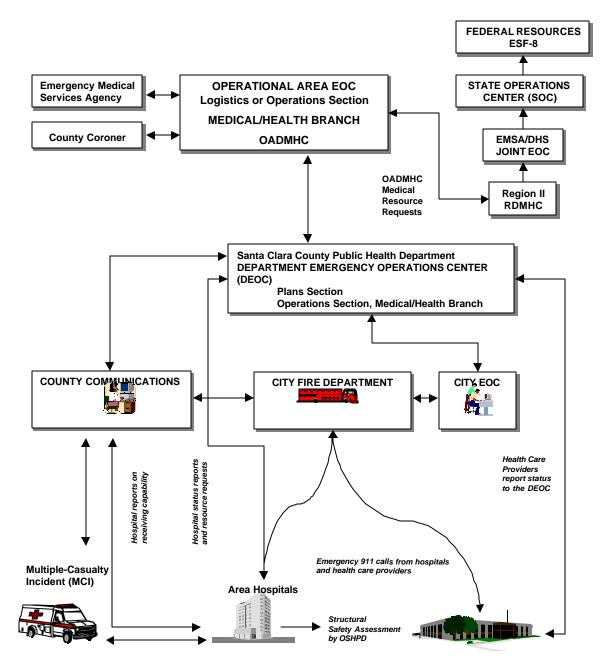
Disaster coordination depends on the ability to provide timely **status reports** to the DEOC. Hospital, health care provider, and agency status reports are sent to the DEOC, which summarizes the information for the OADMHC at the OA EOC.

Likewise, **resource requests** are sent from hospitals, health care providers, and agencies to the DEOC. The DEOC Resource Unit assists in identifying and obtaining resources from within the county. Resource requests that cannot be met are sent to the OADMHC. The OADMHC analyzes countywide disaster medical resource needs and sends resource requirements to the Regional Disaster Medical Health Coordinator at the State Office of Emergency Services Region II Operations Center. In this way, additional disaster medical resources can be moved



into the county when County and private hospital or clinic resources are overwhelmed. The following diagram illustrates this concept of operations.





MCI Transportation and Field Treatment Sites

Non-Hospital Health Care Providers



NOTE: IF THE DEOC IS NOT ACTIVATED, DISASTER STATUS REPORTS AND RESOURCE REQUESTS GO DIRECTLY TO THE OA EOC OR TO THE RESPONSIBLE JURISDICTION EOC.

Surgery Centers Clinics (Public and Private) Skilled Nursing Facilities Home Health Care Agencies Blood Banks Nursing Registries



OPERATIONAL ASSUMPTIONS 1.7.

1.7.1. Multiple-Casualty Incidents and Disaster Response

The Santa Clara County Multiple-Casualty Incident (MCI) plan describes incident command, triage, treatment, communications, and emergency transportation in multiple-casualty incidents. The Operational Area Disaster Medical Plan is activated when disaster medical resources within the county, including MCI resources, are overwhelmed. The Operational Area Disaster Medical Plan is not intended to replace the Santa Clara County MCL^{-1}

Simple Triage and Rapid Treatment (START) is utilized in all Santa Clara multiple-casualty responses:

- Red Tag Immediate: Patients requiring urgent transportation and treatment for survival.
- Yellow Tag Delayed: Patients who are not likely to suffer adversely from a delay in transportation and/or patients whose injures are of such severity as to make survival unlikely.
- Green Tag Minor: Patients who are ambulatory and able to follow simple commands and self-mobilize away from the incident.
- Black Tag Deceased: Self-explanatory (leave where found, if possible).

1.7.2. Status Reports and Resource Requests

- Status report and resource request forms are provided to hospitals and health care providers with instructions for use in an emergency. These reports must be transmitted by any available means in a disaster. Reports are sent by radio, cell phone, telephone, fax, or messenger, depending on the operational status of communications systems.
- The magnitude of the event determines actions by the County, State, and Federal authorities. State and Federal response officials do not wait to receive detailed status information via the Resource Information Management System (RIMS) or

¹ Santa Clara County Emergency Medical Services Agency Multiple Casualty Incident Plan



other systems in an obviously catastrophic event. With very little information, conference calls and other communication may take place between County, State, and Federal representatives at various locations across the state and the country. In this way, resources may be moved into the area before the status reporting and resource request systems are activated and operational in the affected area.

1.7.3. Hospitals and Other Health Care Providers

- Hospitals and other medical care facilities may be overwhelmed with patients requiring different levels of care.
- Hospitals and other medical care facilities may be damaged or cannot operate normally because of utility disruption. Such facilities will be quickly overwhelmed and may require evacuation.
- Casualties triaged at MCI sites or at hospital emergency departments are classified (1) "minor," (2) "delayed," and (3) "immediate." Hospitals use existing protocols to transfer or refer patients according to established plans.
- **Alternate treatment sites** include facilities such as (1) public and private clinics, (2) surgery centers, (3) medical offices, (4) dialysis centers, and (5) hospital triage/treatment sites set up adjacent to hospital facilities.
- Hospitals and other health care providers are instructed to provide *Hospital* Disaster Status Reports to the Public Health Department Operations Center (DEOC) when it is activated. A standard status report form and resource request forms are provided for this purpose.
- Hospital receiving capability is reported to the County Communications Center as described in the MCI plan.
- If the DEOC is not activated, hospitals and other health care providers send status reports and resource requests to the Operational Area EOC.

1.7.4. Medical Personnel

Medical personnel in the county include Medical Doctors, Registered Nurses, Licensed Vocational Nurses, Emergency Medical Technicians, Nurse Practitioners, Physician Assistants, Respiratory Therapists, and ancillary hospital professionals. In a disaster, it is assumed that licensed personnel may not be able to report for work at their normal work locations.



- Medical Doctors may not be able to report to hospitals where they hold hospital privilege to practice. It may be necessary to grant temporary or emergency privilege to doctors arriving at hospitals where they do not normally practice. Temporary or emergency privilege is granted according to the policies and procedures of the hospital.
- Medical treatment in a disaster may require specialized trauma surgery. Patients with the most extensive injuries are usually transported to a trauma center where specialists are available. However, it is possible that patients needing specialized surgery may be transported to other hospitals. County Communications maintains contact with ambulances in order to route patients to facilities where specialists are available. In addition, the Hospital Disaster Status Report Form provides for reporting which specialists are available at the hospital during an operational period (8-12 hours). A hospital other than a trauma center (e.g., a community hospital) may be used for trauma surgery if it is the only hospital that a surgeon can get to in a disaster, and (1) a CAT scan or MRI is available, (2) an Operating Room is available and functioning, and (3) appropriate staff and equipment are available.
- Medical Doctors who usually practice only in offices, clinics, or laboratories represent a significant medical resource that can be assigned to non-hospital facilities where "minor" and "delayed" patients are seen for treatment.

1.7.5. Skilled Nursing Facilities and Home Health Care Agencies

- Skilled Nursing Facilities serving the medically dependent or elderly population must maintain facility disaster and evacuation plans including prearranged agreements with other Skilled Nursing Facilities to receive patients.
- Skilled Nursing Facilities and Home Health Care Agencies may be able to provide medical professionals who can provide first aid treatment to "minor" patients at nonhospital treatment sites.
- Skilled Nursing Facilities, if undamaged, may represent a resource for additional staffed beds for patient transfer in a disaster.
- Skilled Nursing Facilities and Home Health Care Agencies are instructed to provide status reports and resource requests directly to the Public Health Department Operations Center. A standard status report form and resource request form are provided for this purpose.



• Home Health Care Agencies represent a significant resource for contacting the medically dependent population and providing services in a disaster.

1.7.6. American Red Cross

- American Red Cross shelters cannot accept medically dependent persons in shelters, unless they are accompanied by capable medical personnel, supplies and equipment.
- American Red Cross shelters cannot be used as alternate treatment sites for "minor" casualties. Anyone needing medical attention beyond the very limited care provided by the Shelter Nurse will be referred to a hospital or alternate treatment facility (e.g., clinic, doctor's office).
- The County Executive assigns Public Health Nurses to American Red Cross shelters primarily to monitor epidemiological and public health hazards. They may also assist the Shelter Nurse to (1) evaluate sheltered persons for referral to medical or mental health care, (2) obtain medicine for sheltered persons, and (3) provide and distribute disaster public health information at shelters.
- A Statement of Understanding (SOU) between the American Red Cross and the National Transportation Safety Board defines the role of the American Red Cross as the not-for-profit agency designated to have primary responsibility for coordinating the emergency care and support of the families of passengers involved in aircraft accident. This SOU has been activated in cases of rail transportation accidents as well. In accord with the SOU, the American Red Cross is the primary agency to manage the care and support of families of transportation accident victims in Santa Clara County.

1.7.7. Disaster Medical Resources

- The OADMHC is responsible for monitoring disaster medical resources in the county and requesting additional resources from Region II OES when necessary. Medical resources include:
 - Medical personnel
 - Medical treatment supplies and equipment
 - Pharmaceuticals
 - Blood supply
 - Immunization supplies



Medical transportation/evacuation vehicles and alternate vehicles

Mutual aid agreements among health care providers are not currently in place in Santa Clara County. The Fire Mutual Aid System includes disaster medical resources. The OADMHC may coordinate with the Fire & Rescue Operations Group to obtain additional medical resources.

1.7.8. Public Health Response

- The Public Health Department Emergency Operations Center (DEOC) is responsible for public health, mental health, and environmental health disaster response. Response procedures will be outlined in the Santa Clara County Public Health Department Emergency Operations Plan to be developed in 1999.
- The OADMHC uses checklists included in this plan to monitor DEOC operations and Public Health Department response related to public health, mental health, and environmental health.

1.7.9. Environmental Health Response

The Santa Clara County Environmental Health Department operates as a separate department within the Environmental Resources Agency. At the OA EOC, environmental health response is managed from the Environmental Health Unit of the Health and Medical Branch. The Environmental Health Department Director reports to and coordinates directly with the Health Officer.

- The Environmental Health Department at the OA EOC (Health/Medical Branch, Environmental Health Unit) is responsible for response to hazardous materials incidents. Hazardous Incident Teams (HIT) are managed from the Environmental Health Department and are fully trained for response to HazMat incidents. The HIT teams are an integral part of the Metropolitan Medical Strike Teams (MMST) managed by the City of San Jose Fire Department.
- The Environmental Health Department maintains a disaster response plan containing procedures and protocols for monitoring water, food, and sanitation during emergency response and sheltering operations.



1.7.10. Mental Health Response

The Santa Clara County Mental Health Department operates as a separate department within the Santa Clara Valley Health and Hospital System. At the OA EOC, mental health response is managed from the Mental Health Unit of the Health and Medical Branch. The Mental Health Department Director reports to and coordinates directly with the Health Officer.

- Mental Health Department response includes maintaining contact with the existing
 caseload of mental health patients during disaster response and recovery, identifying
 victims of the disaster who need mental health counseling, providing critical incident
 stress debriefing and counseling to response personnel and families, and managing
 media-relations regarding mental health response.
- The Mental Health Department maintains a Crisis/Emergency/Disaster Management Plan containing procedures and protocols for managing crises, risks, emergencies, disasters, and critical incidents.

1.7.11. County Coroner/Medical Examiner

The County Coroner/Medical Examiner coordinates resources for the recovery, identification, and disposition of deceased persons. In the OA EOC SEMS organization, the County Coroner/Medical Examiner functions as part of the Law Enforcement Branch. Coordination between the County Coroner/Medical Examiner and the Health Officer/OADMHC takes place, person to person, at the OA EOC.

- The OADMHC notifies the County Coroner/Medical Examiner of situations involving mass fatalities, and coordinates immediate and ongoing response to ensure protection against the spread of disease.
- The County Coroner/Medical Examiner staffs and manages temporary morgue sites, establishes mass casualty collection points, protects the property and effects of the deceased, and assists in notifying next of kin.
- Because of the anticipated number of casualties in a major disaster, identification of the deceased may pose significant problem requiring extended operation of mass fatality storage facilities or mass burial. The Coroner/Medical examiner's office is responsible for maintaining accurate documentation to assist the process of identification. Bodies and possessions must be tagged and labeled to indicate the location of discovery.



- If fatalities exceed the response capability of the Coroner/Medical Examiner's office, mutual aid is requested through law enforcement mutual aid. The OADMHC will assist by sending requests to the RDMHC when appropriate.
- Complete procedures for identification of the deceased, mass burial, fatality collection, and temporary morgue operations are included in the Coroner/Medical Examiner section of the Santa Clara County disaster response plan.

1.7.12. County Communications

Santa Clara County Communications manages radio and telephone contact during MCI response. In a major disaster with medical- and health-related impact, County Communications may serve as a backup means of coordinating status reporting from hospitals and health care providers, including:

- Polling hospitals for bed availability and faxing that information to the DEOC.
- Re-polling hospitals for specific instructions or resource requests, as needed.
- Broadcasting disaster status information to hospitals via fax or radio.

1.7.13. Sustained Operations

In a major disaster with medical- and health-related impact, it may be necessary to establish sustained medical operations at alternate treatment sites. The OADMHC must monitor the situation and continue to request resources as required to support sustained operations of displaced health care services.



1.8. DELEGATION OF RESPONSIBILITIES (AUTHORITY)

The Santa Clara County Health Officer serves as the OADMHC and also retains responsibilities and authorities of the County Health Officer described in Section 101040 of the Government Code. When the EOC is activated, the County Health Officer reports to the Operational Area EOC or to a City, Town, or Special District EOC. The County Health Officer/OADMHC is the single point of authority to enact emergency measures necessary to protect public health. The EMS Agency Director is designated as the alternate OADMHC.

1.9. CALIFORNIA CODE OF REGULATIONS: COUNTY HEALTH OFFICER AUTHORITIES²

1.9.1. Local Health Officers³

The Local Health Officer (LHO) is the focus and has the legal responsibility of the disaster medical and health coordination effort at the County level. In addition to the LHO, each operational area (county, cities, and special districts within county boundaries) is required to identify an Operational Area Disaster Medical Health Coordinator (OADMHC) to assist with preparation and execution of the County's medical/health plan. While the LHO has overall responsibility for medical/health disaster preparedness, response, and recovery, he/she may delegate many of these duties to the OADMHC. In some cases, the LHO also serves as the OADMHC, while in other operational areas, these are two separate positions.

Upon declaration of a disaster by the appropriate agency, the LHO will report to the Emergency Operations Center (EOC) Medical/Health Branch, or to the Public Health Department Operations Center (DEOC). The LHO may send a representative if he/she is unable to report in person. At a minimum, the LHO should ensure medical/health representation at the EOC.

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² Authority and Responsibility of Local Health Officers In Emergencies and Disasters; D. David Abbott and Jack S. McGurk, California Department of Health Services, September 30, 1998.

³ Checklist for Local Health Officers: Disaster Preparedness, Response, and Recovery, Emergency Medical Services Authority, November 5, 1997.



1.9.2. California Government Code, Section 101040

The **County Health Officer** may take any preventive measure that may be necessary to protect and preserve the public from any public health hazard during any "state of war emergency," "state of emergency," or "local emergency," as defined by Section 8558 of the Government Code, within his or her jurisdiction.

"Preventive measure" means abatement, correction, removal, or any other protective step that may be taken against any public health hazard that is caused by a disaster and affects the public health. Funds for these measures may be allowed pursuant to Sections 29127 to 29131, inclusive, and 53021 to 53023, inclusive, of the Government Code, and from any other money appropriated by a County board of supervisors or a City governing body to carry out the purposes of Section 101040.

The County Health Officer, upon consent of the County board of supervisors or a City governing body, may certify any public health hazard resulting from any disaster condition if certification is required for any Federal or State disaster relief program.

1.9.3. California Government Code, Section 101475

The **City Health Officer** may take any preventive measure that may be necessary to protect and preserve the public from any public health hazard during any "state of war emergency," "state of emergency," or "local emergency," as defined by Section 8558 of the Government code, within his or her jurisdiction.

"Preventive measure" means abatement, correction, removal, or any other protective step that may be taken against any public health hazard that is caused by a disaster and affects the public health. Funds for these measures may be allowed pursuant to Sections 29127 to 29131, inclusive, and 53021 to 53023, inclusive, of the Government Code, and from any other money appropriated by a County board of supervisors or a City governing body to carry out the purposes of Section 101040.

The City Health Officer, with consent of the County board of supervisors or a City governing body, may certify any public health hazard resulting from any disaster condition if certification is required for any Federal or State disaster relief program.

1.9.4. California Government Code, Section 8558

The State of California Government Code defines a "local emergency" as:



"The duly proclaimed existence of conditions of disaster or of extreme peril to the safety of persons and property within the territorial limits of a county, city and county, or city, caused by such conditions as air pollution, fire, flood, storm, epidemic, riot, or earthquake, or other conditions, other than conditions resulting from a labor controversy, which conditions are or are likely to be beyond the control of the services, personnel, equipment, and facilities of the political subdivisions to combat."

The State of California Government Code defines a "state of emergency" as:

"The duly proclaimed existence of disaster or of extreme peril to the safety of persons and property within the state caused by such conditions as air pollution, fire, flood, storm, epidemic, riot, or earthquake or other conditions, other than conditions resulting from a labor controversy, or conditions causing a 'state of war emergency,' which conditions, by reason of their magnitude, are or are likely to be beyond the control of the services, personnel, equipment, and facilities of any single county, city and county, or city and require the combined forces of a mutual aid region or regions to combat."

The State of California Government Code defines a "state of war emergency" as:

"The condition which exists immediately, with or without a proclamation thereof by the Governor, whenever the state or nation is directly attacked by an enemy of the United States, or upon the receipt by the state of a warning from the federal government that such an enemy attack is probable or imminent."

1.9.5. Use of the Standardized Emergency Management System

The Local Health Officer should manage the event in accordance with the Standardized Emergency Management System (SEMS), which is the official statewide method for disaster response management. According to the Emergency Services Act, Section 8607(e) (1), "Each local agency, in order to be eligible for any funding of response-related costs under disaster assistance programs, shall use the standardized emergency management system to coordinate multiple jurisdiction or multiple agency operations." The SEMS structure provides guidelines for local and state agencies responding to disasters and for development of disaster response plans.



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Disaster Medical/Health Status Reporting

2.1. OADMHC STATUS REPORTING RESPONSIBILITIES

The OADMHC is responsible for communicating status reports and resource requests to State health officials and the Regional Disaster Medical Health Coordinator (RDMHC). The OADMHC must obtain detailed status reports from hospitals, clinics, skilled nursing facilities, and other health care providers in order to analyze resource requests and allocate resources within the Operational Area. Chapter 3 of this plan describes procedures for requesting resources.

Status information needed by the OADMHC includes:

- Operational status of hospitals, clinics, and skilled nursing facilities;
- Staffed bed availability at hospitals;
- Injuries and deaths;
- Medical and public health impacts to the population;
- Requirements for medical care and public health services at established shelters;
- Requirements for evacuation from damaged hospitals;
- Status of transport of injured persons to functioning facilities;
- Status of potable water;
- Requirements for issuing emergency public information messages concerning disease control and other public health issues;
- Hazardous materials releases impacting the population; and
- Status of medically dependent populations.

Status reports from hospitals and health care providers are sent to the Department Emergency Operations Center (DEOC). Summary information is then sent to the OADMHC at the Operational Area EOC or at a City, Town, or Special District EOC.

Santa Clara County Public Health Department emergency response is coordinated from the DEOC. The DEOC is activated by the Health Officer or his/her designee and staffed by appropriate personnel. The DEOC is located in the Emergency Medical Services offices adjacent to the Public Health Department at 2220 Moorpark Avenue, San Jose, California.



Disaster Medical/Health Status Reporting

DEOC setup and management procedures are included in the Santa Clara County Public Health Department Emergency Operations Plan, DEOC Standard Operating Procedure in 1999.

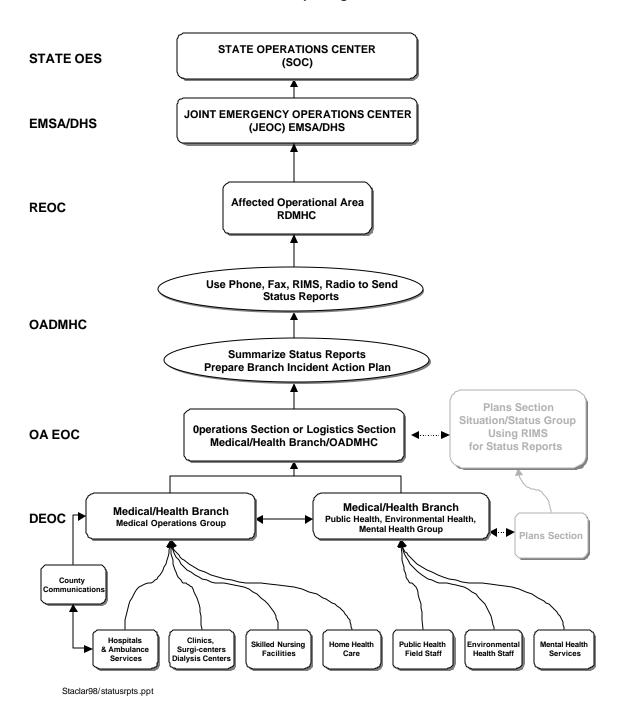
Status reports from City, Town, and Special District EOCs, hospitals, clinics, skilled nursing facilities, and other health care providers are received at the Public Health Department DEOC via ham radio, fax, phone, or by messenger. The DEOC sends this status information to the OADMHC at the Operational Area EOC via radio, fax, phone, or by messenger. Status reports from the other County agencies or Districts are obtained by the OADMHC from representatives colocated at the Operational Area EOC.

County Communications provides an additional means of coordination and communication among hospitals. If hospitals do not report as expected, the DEOC Director or the OADMHC may request specific polling of hospitals by County Communications. Polling may include:

- A request to hospitals to submit status reports, with instructions on where to send them and by what means, depending on which communications systems are functioning.
- A request to indicate by radio or fax whether or not the hospital has a specific resource available for use.



Status Reporting



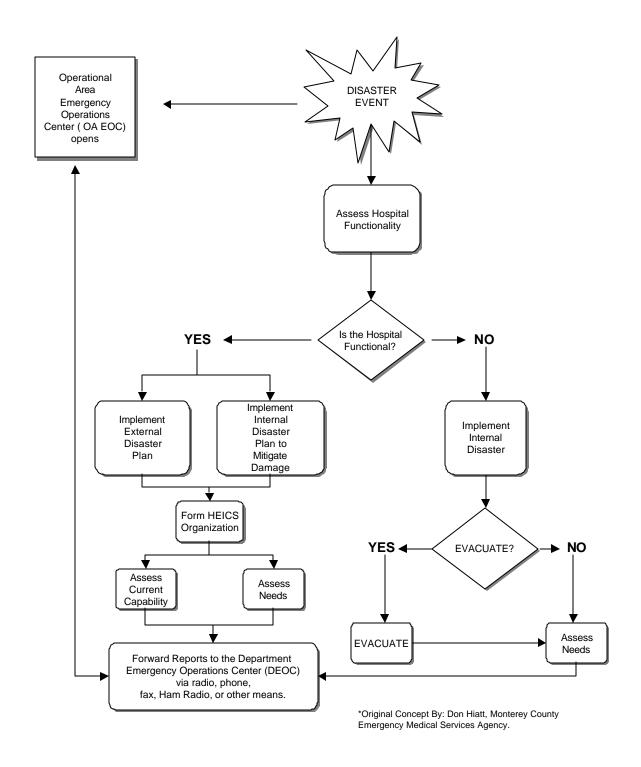


2.2. HOSPITAL STATUS REPORTING INSTRUCTIONS

- Hospitals must establish and maintain communications related to:
 - Life-safety, fire, and law enforcement emergencies Use telephones and radios to call 911.
 - Hospital receiving capability Use telephones or radios to report status to the County Communications Center as described in the Multiple-Casualty Incident (MCI) Plan. NOTE: County Communications will forward hospital receiving capability and bed availability to the Department Emergency Operations Center (DEOC) as this information is updated.
 - Hospital status Use telephones and radios to report status to the Public
 Health DEOC or to the Operational Area EOC if the DEOC is not activated.
 - Resource requests Use telephones or radios to request resources from the Public Health DEOC or the Operational Area EOC if the DEOC is not activated.

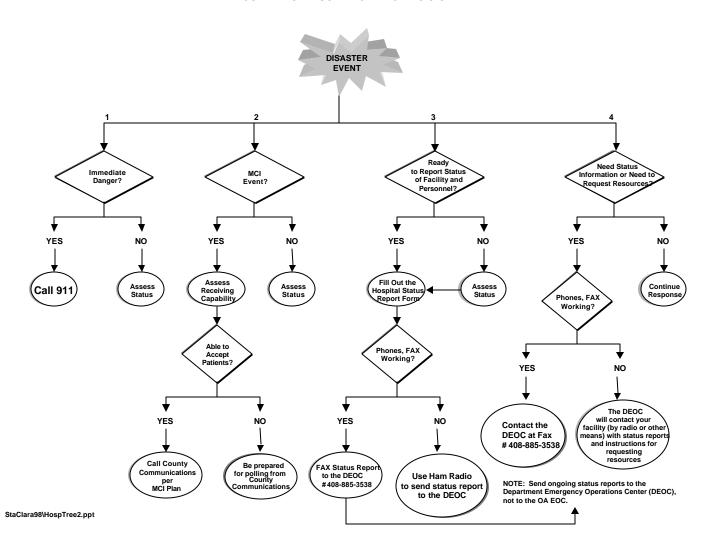


ANTICIPATED HOSPITAL DISASTER RESPONSE*





HOSPITAL STATUS REPORTING DECISION TREE





HOSPITAL CHECKLIST

DISASTER MEDICAL/HEALTH STATUS REPORTING

ATTENTION - AUTOMATIC REPORTING: Do not wait for the county to contact the hospital before sending a status report. Send the status report by fax (#408-885-3585) or messenger to the Department Emergency Operations Center (DEOC). If the DEOC is not activated, send the status report by fax to the operational area EOC.

IIVII	MEDIATE ACTION CHECKLIST		DATE/TIME
	Contact 911 for life-safety emergencies.		
—	Activate the hospital emergency plan and Hospital Emergency Incident Command System (HEICS) organization.		
	Take all necessary actions to protect patients, staff, and visitors, and to maintain safety.		
	In accordance with the hospital Multiple-Casualty Incident (MCI) Plan, establish radio or telephone contact with MCI units through the County Communications Center. Provide hospital receiving capacity information to County Communications Center.	_	
	Complete the Hospital Disaster Status Report Form and send it by fax, messenger, or radio to the Santa Clara County DEOC. Fax # 408-885-3538.		
ON	IGOING CHECKLIST		DATE/TIME
	Send updated Hospital Disaster Status Report Forms to the DEOC, when requested by the Health Officer or the DEOC Director.		
	Use the Problem Report/Resource Request Form to request additional resources from the County. Send the form by fax or messenger to the DEOC. Fax #408-885-3538. If the DEOC is not activated, send the forms by fax to the Operational Area EOC.		
_	Request an Incident Action Plan (situation status report) from the DEOC. This report will include information on road closures, response operations, and the location of alternate treatment sites (e.g., clinics, surgery centers).		



*HOSPITAL DISASTER STATUS REPORT FORM

Santa Clara County Health Department Emergency Operations Center (DEOC)

Date: Time: Facility Name:					
Address:					
Hospital Single Point of Contact: Phone # Fax #					
Other Phone, Fax, Cell Phone, Radio:					
HOSPITAL OPERATIONAL STATUS	3	ONE	PERSONNEL ASSESSMENT	TOTAL	
1. NOT FUNCTIONAL			19. EMERGENCY DEPARTMENT PHYSICIANS		
2. PARTIALLY FUNCTIONAL			20. GENERAL SURGEONS		
3. FULLY FUNCTIONAL			21. ORTHOPEDIC SURGEONS		
DAMAGE ASSESSMENT	YES	NO	22. NEUROSURGEONS		
4. STRUCTURAL DAMAGE			23. REGISTERED NURSES		
5. TOTAL COLLAPSE			24. PHYSICIAN'S ASSISTANTS		
6. PARTIAL COLLAPSE			25. NURSE PRACTITIONERS		
7. LOSS OF GAS SUPPLY			26. ANCILLARY NURSING		
8. LOSS OF POWER			27. LAB TECHNOLOGISTS		
9. LOSS OF WATER AND SANITATION			28. CLERICAL STAFF		
10. LOSS OF TELEPHONES & PAGING			29. VOLUNTEERS		
11. EVACUATING HOSPITAL			BED AVAILABILITY	TOTAL	
12. TRANSPORTATION NEEDED TO EVACUATE			30. CRITICAL CARE BEDS (ADULT)		
13. EXTENDED ER SET UP?			31. MEDICAL BEDS		
14. SATELLITE CLINICS OPEN?			32. SURGICAL BEDS		
CASUALTY INFORMATION	то	TAL	33. OB/GYN BEDS		
15. AMBULATORY PATIENTS TO EVACUATE			34. BURN BEDS		
16. NON-AMBULATORY PATIENTS TO EVACUATE			35. PEDIATRIC BEDS (INCLUDING NICU/PICU)		
17. PATIENTS TREATED AND RELEASED			36. PSYCHIATRIC BEDS		
18. PATIENTS ADMITTED (LAST 12 HOURS)			EQUIPMENT/SERVICES	■ AVAILABL E	
			37. EMERGENCY DEPARTMENT		
OTHER INFORMATION:			38. OPERATING ROOMS		
			39. RADIOLOGY		
			40. LABORATORY		
			41. PHARMACY		
			42. DECONTAMINATION EQUIPMENT/ISOLATION RO	омѕ	
			43. VEHICLES FOR PATIENT TRANSPORT		

Send this form to the Department Emergency Operations Center (DEOC). **FAX # 408-885-3538.** If telephones are not working, send the form by messenger or use a radio to reach the DEOC. Do your best to get this information to the DEOC. Use the PROBLEM REPORT/RESOURCE REQUEST FORM to request resources.

*Form adapted from the Los Angeles County Department of Health

Status-1 Hospitals

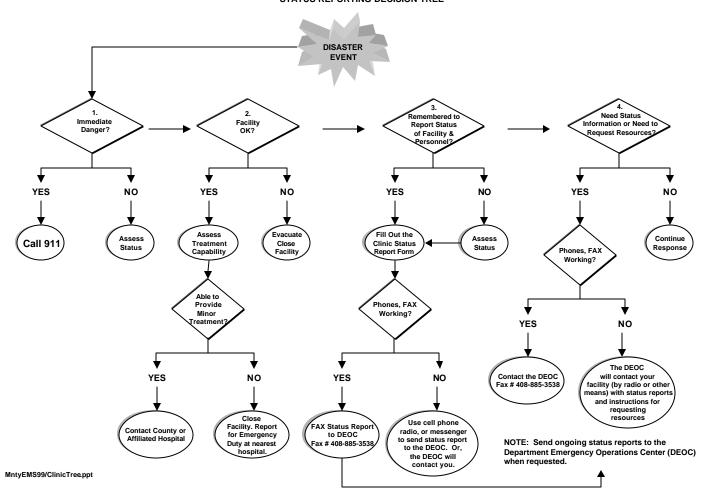


2.3. CLINICS, SURGERY CENTERS, DIALYSIS CENTERS, STATUS REPORTING INSTRUCTIONS

- In a disaster, clinics, surgery centers, and dialysis centers, if staffed and undamaged, may be able to receive patients for treatment of minor injuries. Ambulatory wounded may arrive on their own to any medical facility that appears to be open and staffed in an emergency.
- Clinics do not usually maintain emergency generators and may not be operational
 after a major disaster. Surgery centers and dialysis centers with emergency
 generators may be able to provide limited medical care to patients with minor
 injuries.
- Clinics, surgery centers, and dialysis centers maintain only limited quantities of medical supplies and pharmaceuticals.
- Casualties triaged at MCI sites or at hospital emergency departments are classified "minor," "delayed," and "immediate." Hospitals use existing protocols to transfer or refer patients to alternate treatment sites.
- Alternate treatment sites include facilities such as (1) public and private clinics, (2) surgery centers, (3) medical offices, (4) dialysis centers, and (5) hospital triage/treatment sites set up adjacent to hospital facilities.
- Clinics, surgery centers, and dialysis centers associated with a hospital should follow procedures established in the Hospital Disaster Plan to determine whether and how to provide patient care in an emergency.
- Private clinics and medical offices should be prepared to provide treatment of minor injuries if the facility is undamaged and operational.
- Clinics, surgery centers, and dialysis centers must establish and maintain communications related to:
 - **Life-safety, fire, and law enforcement emergencies** Use telephones or radios to call 911.
 - **Facility operational status** Use telephones, radios, fax, or messengers to report status to the Department Emergency Operations Center (DEOC).



CLINIC, SURGERY CENTER, DIALYSIS CENTER, STATUS REPORTING DECISION TREE





CLINIC, SURGERY CENTER, DIALYSIS CENTER, CHECKLIST

DISASTER MEDICAL/HEALTH STATUS REPORTING

ATTENTION - AUTOMATIC REPORTING: Do not wait for the county to contact the facility before sending a status report. Send the status report by fax or messenger to the Department Emergency Operations Center (DEOC). If the DEOC is not activated, send the status report by fax to the operational area EOC.

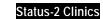
IMI	MEDIATE ACTION CHECKLIST		DATE/TIME
	Call 911 for life-safety emergencies.		
	Activate the facility emergency plan and initiate emergency call-up of personnel.		
	Take all necessary actions to protect patients, staff, and visitors, and to maintain safety.		
—	Evacuate the facility, if necessary, according to procedures outlined in the hospital emergency plan.		
—	If affiliated with a hospital, follow procedures in the Hospital Disaster Plan to determine the actions of clinic, surgery center, dialysis center staff.		
	Conduct a damage assessment of the building, supplies, and utilities. Determine the operational capacity of the facility.		
	Assess the availability of staff and determine whether the facility can remain open to receive patients for treatment.		
_	Complete the Disaster Status Report Form and send it by fax, messenger, or radio to the Santa Clara County DEOC. Fax #408-885-3538.		
ON	GOING CHECKLIST		DATE/TIME
	Activate emergency plan procedures for recalling personnel and obtaining additional supplies and pharmaceuticals from vendors.		
	Determine staffing available for the next 12-hour operational period. Determine which hours the facility will remain open based on the availability of staff and medical supplies.		
	Maintain contact with area hospitals.		
	Use the Problem Report/Resource Request Form to report resource shortfalls only after determining that the facility cannot obtain needed personnel, equipment, or supplies from the usual sources.	-	
		-	



*CLINIC, SURGERY CENTER, DIALYSIS CENTER DISASTER STATUS REPORT FORM

·	saster Hours	S:	(Circle One) Clinic Surgery Center Dialysis	Center			
Facility Name:			Other:				
Address:	Address:						
Private Facility? Yes Associated with a ho	rivate Facility? Yes Associated with a hospital? Yes Hospital Name:						
Facility Single Point of Contact:			Phone # Fax #				
Other Phone, Fax, Cell Phone, Radio:							
CLINIC OPERATIONAL STATUS		ONE	PERSONNEL ASSESSMENT	TOTAL			
1. NOT FUNCTIONAL			17. PHYSICIANS				
2. PARTIALLY FUNCTIONAL			18. REGISTERED NURSES				
3. FULLY FUNCTIONAL			19. PHYSICIAN'S ASSISTANTS				
DAMAGE ASSESSMENT	YES	NO	20. NURSE PRACTITIONERS				
4. STRUCTURAL DAMAGE			21. LICENSED VOCATIONAL NURSES				
5. TOTAL COLLAPSE			22. ANCILLARY NURSING				
6. PARTIAL COLLAPSE			23. LAB TECHNOLOGISTS				
7. LOSS OF GAS SUPPLY			24. CLERICAL STAFF				
8. LOSS OF POWER			25. VOLUNTEERS				
9. LOSS OF WATER AND SANITATION			26.				
10. LOSS OF TELEPHONES & PAGING			27.				
11. FACILITY FIRE			EQUIPMENT/SERVICES	AVAILABLE			
12. EVACUATING FACILITY			28. ALTERNATE TREATMENT AREA (CAPACITY)				
13. TRANSPORTATION NEEDED TO EVACUATE			29. BEDS				
CASUALTY INFORMATION	TOT	ΓAL	30. RADIOLOGY/X-RAY				
14. PATIENTS TREATED AND RELEASED			31. OPERATING ROOMS				
15. PATIENTS SENT TO A HOSPITAL			32. LABORATORY				
16. LIST HOSPITALS WHERE PATIENTS WERE SENT:			33. PHARMACY				
			34. VEHICLES FOR PATIENT TRANSPORT				
			35. GENERAL MEDICAL SUPPLIES: (DESCRIBE)				
CAN THIS FACILITY ACCEPT AND TREAT PATIENTS WIYES ON NO O	TH MINOR IN	IJURIES?					

Send this form to the Department Emergency Operations Center (DEOC). **FAX # 408-885-3538.** If telephones are not working, send the form by messenger or use a radio to reach the DEOC. Do your best to get this information to the DEOC. Use the PROBLEM REPORT/RESOURCE REQUEST FORM to request resources.



*Form adapted from the Los Angeles County Department of Health



2.4. SKILLED NURSING FACILITIES STATUS REPORTING INSTRUCTIONS

- In a disaster, the primary action of staff at skilled nursing facilities must be to ensure the safety of residents, patients, visitors, and staff. These facilities may require evacuation and relocation of residents and patients to safe locations.
- It is assumed that skilled nursing facilities maintain emergency plans and procedures for the safe management of patients, residents, and staff in an emergency. These plans include facility evacuation procedures and prearranged agreements with other skilled nursing facilities to receive patients.
- If it is not possible to evacuate to another skilled nursing facility, patients may be
 evacuated to a County or American Red Cross shelter. Appropriate skilled nursing
 staff must accompany patients and assume all responsibilities for their care at the
 shelter.
- In a disaster, skilled nursing facilities, if staffed and undamaged, may be able to receive patients for treatment of minor injuries. Ambulatory wounded may arrive on their own to any medical facility that appears to be open and staffed in an emergency.
- In a disaster, it is assumed that skilled nursing facilities maintain emergency generators and may be able to provide limited medical care to patients with minor injuries.
- It is also assumed that skilled nursing facilities maintain only limited quantities of medical supplies and pharmaceuticals.
- Skilled nursing facilities must establish and maintain communications related to:
 - Life-safety, fire, and law enforcement emergencies Use telephones and radios to call 911.
 - Facility operational status Use telephones, fax, or messengers to report status to the Public Health Department Emergency Operations Center (DEOC). The Fax # is 408-885-3538.



SKILLED NURSING FACILITY STATUS REPORTING DECISION TREE DISASTER **EVENT** 3. Remembered to Report Status Need Status Information or Need to 2. Facility OK? of Facility & Personnel2 Request Resources YES NO YES NO YES NO YES NO Assess Close Facility. Organize Patient Evacuation to Fill Out the Capability to Provide Minor Assess Status Assess Status Continue Response SNF Status Report Form **Call 911** Phones, FAX Working? Treatment or Other Skilled Nursing Facility Consider Evacuatio Phones, FAX Working? Able to Provide YES NO Patients The DFOC Contact the DEOC Fax # 408-885-3538 YES will contact your facility (by radio or other NO eans) with status reports and instructions for YES NO requesting resources Use cell phone FAX Status Repor radio, or messenge to DEOC ax # 408-885-353 to send status report to the DEOC. Or, NOTE: Send ongoing status reports to the Department Emergency Operations Center (DEOC) Shelter Facility Contact County or Nearby SNF the DEOC will Patients when requested. contact you. MntyEMS99/SNFTree.ppt



SKILLED NURSING FACILITY CHECKLIST

DISASTER MEDICAL/HEALTH STATUS REPORTING

ATTENTION - AUTOMATIC REPORTING: Do not wait for the county to contact the facility before sending a status report. Send the status report by fax #408-885-3538 or messenger to the Department Emergency Operations Center (DEOC). If the DEOC is not activated, send the status report by fax to the operational area EOC.

IMI	MEDIATE ACTION CHECKLIST	DATE/TIME
_	Call 911 for life-safety emergencies.	
	Activate the facility emergency plan and initiate emergency call-up of personnel.	
	Take all necessary actions to protect patients, staff, and visitors, and to maintain safety.	
_	Evacuate the facility, if necessary, according to procedures outlined in the facility emergency plan.	
_	If evacuation to an ARC or County shelter is necessary, arrange for adequate nursing staff to accompany patients and assume all responsibility for their care at the shelter.	
_	Conduct a damage assessment of the building, supplies, and utilities. Determine the operational capacity of the facility.	
_	Assess the availability of staff and determine whether the facility can remain open to receive patients for treatment.	
_	Complete the Disaster Status Report Form and send it by fax, messenger, or radio to the Santa Clara County DEOC. Fax # 408-885-3538.	
ON	GOING CHECKLIST	DATE/TIME
_	Activate emergency plan procedures for recalling personnel and obtaining additional supplies and pharmaceuticals from vendors.	
	Determine staffing available for the next 12-hour operational period. Determine which hours the facility will remain open based on the availability of staff and medical supplies.	
_	Establish contact with other Skilled Nursing Facilities and the closest hospital.	
	Use the Problem Report/Resource Request to report resource shortfalls only after determining that the facility cannot obtain needed personnel, equipment, or supplies from the usual sources.	



*SKILLED NURSING FACILITY DISASTER STATUS REPORT FORM

Date: Time:					
Facility Name:					
Address::					
Facility Single Point of Contact:			Phone #	Fax #	
Other Phone, Fax, Cell Phone, Radio:					
FACILITY OPERATIONAL STATU	s	ONE	20. CAN THIS FACILITY ACCEPINJURIES? YES □	T AND TREAT PATIENTS WITH	MINOR
1. NOT FUNCTIONAL			DESCRIBE THE LEVEL OF CARE THAT CAN BE GIVEN:		
2. PARTIALLY FUNCTIONAL					
3. FULLY FUNCTIONAL					
DAMAGE ASSESSMENT	YES	NO	PERSONNEL A	SSESSMENT	TOTAL
4. STRUCTURAL DAMAGE			21. PHYSICIANS		
5. TOTAL COLLAPSE			22. ADMINISTRATORS/SOCIAL	. WORKERS	
6. PARTIAL COLLAPSE			23. REGISTERED NURSES		
7. LOSS OF GAS SUPPLY			24. PHYSICIANS ASSISTANTS		
8. LOSS OF POWER			25. NURSE PRACTITIONERS		
9. LOSS OF WATER AND SANITATION			26. LICENSED VOCATIONAL N	URSES	
10. LOSS OF TELEPHONES & PAGING			27. ANCILLARY NURSING		
11. FACILITY FIRE			28. CLERICAL STAFF		
12. EVACUATING CLINIC			29. VOLUNTEERS		
13. TRANSPORTATION NEEDED TO EVACUATE			30. OTHER		
RESIDENT/PATIENT INFORMATION	то	TAL	EQUIPMENT/	SERVICES	■ AVAILABL E
14. PATIENTS EVACUATED			31. BEDS		
15. PATIENTS SENT TO HOSPITAL			32. PHARMACY/MEDICINES		
16. PATIENTS SENT TO OTHER SNF			33. VEHICLES FOR PATIENT T	RANSPORT	
17. PATIENTS SENT TO SHELTER			34. GENERAL MEDICAL SUPP	LIES: (DESCRIBE)	
18. PATIENTS SENT HOME WITH FAMILY					
19. LIST HOSPITALS/FACILITIES WHERE PATIENT V	VERE SENT:				

Send this form to the Department Emergency Operations Center (DEOC). FAX # 408-885-3538. If telephones are not working, send the form by messenger or use a radio to reach the DEOC. Do your best to get this information to the DEOC. Use the PROBLEM REPORT/RESOURCE REQUEST FORM to request resources.

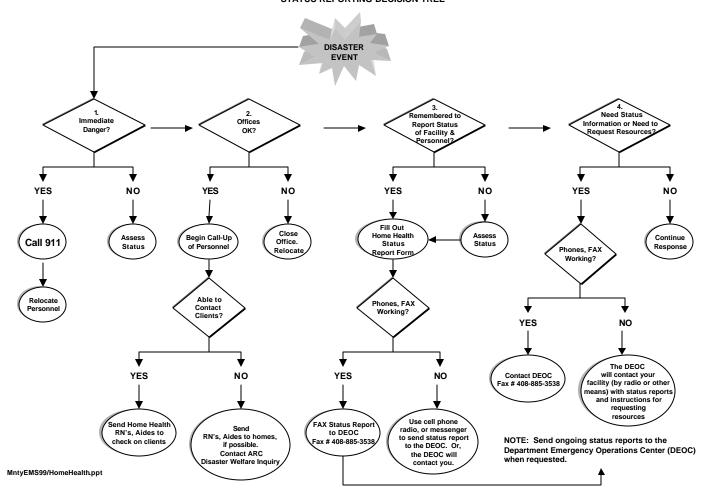


2.5. HOME HEALTH CARE AGENCIES STATUS REPORTING INSTRUCTIONS

- In a disaster, home health care agencies may be able to establish contact with medically dependent populations, provide needed medical care, and monitor special medical needs related to the disaster.
- Home health care agencies should maintain emergency plans that include procedures for call-up of personnel and a plan to conduct home visits to current patients in disaster areas. The plan may also call for telephone contact with patients or clients currently registered to receive home health care services.
- Home health care agency nursing personnel may be needed to augment existing medical and nursing personnel emergency medical treatment of casualties triaged as "minor injuries."
- Home health care agencies must establish and maintain communications related to:
 - Life-safety, fire, and law enforcement emergencies Use telephones and radios to call 911.
 - Agency status Use telephones, radios, or messengers to report status to the Public Health Department Emergency Operations Center (DEOC). The Fax # is 408-885-3538.



HOME HEALTH CARE AGENCY STATUS REPORTING DECISION TREE





HOME HEALTH CARE AGENCY CHECKLIST

DISASTER MEDICAL/HEALTH STATUS REPORTING

ATTENTION - AUTOMATIC REPORTING: Do not wait for the county to contact the agency before sending a status report. Send the status report by fax #408-885-3538 or messenger to the Department Emergency Operations Center (DEOC). If the DEOC is not activated, send the status report by fax to the operational area EOC.

	DATE/TIME
— PRE-DISASTER: Develop an agency emergency response plan.	
IMMEDIATE ACTION CHECKLIST	DATE/TIME
— Call 911 for life-safety emergencies.	
— Activate the agency emergency plan and initiate emergency call-up of personnel.	
 Take all necessary actions to protect staff and maintain safety. 	
 Evacuate the facility, if necessary, according to procedures outlined in the agency emergency plan. 	
 Assess availability of staff and develop a plan to contact all home health care registered patients by telephone or by at-home visits to assess disaster-related needs. 	
 Complete the Disaster Status Report Form and send it by fax, messenger, or radio to the Santa Clara County DEOC. Fax # 408-885-3538. 	
ONGOING CHECKLIST	DATE/TIME
 Activate emergency plan procedures for recalling personnel and obtaining additional supplies and pharmaceuticals from vendors. 	
 Determine staffing available for the next 12-hour operational period. Determine which hours the agency services will remain open based on the availability of staff and medical supplies. 	
 Use the Problem Report/Resource Request Form to report resource shortfalls only after determining that the agency cannot obtain needed personnel, 	

ONGOING CHECKLIST

DATE/TIME

equipment, or supplies from the usual sources.



*HOME HEALTH CARE AGENCY DISASTER STATUS REPORT FORM

Dat	e:	Ti	me:				
Age	ency Name:						
Add	dress::						
Age	ency Single Point of Contact:			Pho	one #	Fax #	
Oth	er Phone, Fax, Cell Phone, Radio:						
	AGENCY OPERATIONAL STATUS	ONE			STAFF CURREN	TLY ON DUTY	TOTAL
1.	NOT FUNCTIONAL			11.	ADMINISTRATORS		
2.	PARTIALLY FUNCTIONAL			12.	PHYSICIAN'S		
3.	FULLY FUNCTIONAL			13.	REGISTERED NURSES		
	ASSESSMENT	YES	NO	14.	SOCIAL WORKERS		
4.	CAN THIS AGENCY PROVIDE STAFF TO ASSIST AT SHELTERS?			15.	NURSE PRACTITIONERS		
5.	CAN THIS AGENCY PROVIDE STAFF FOR HEALTH DEPARTMENT HOME VISITS?			16.	PHYSICIAN ASSISTANTS		
6. DESCRIBE CURRENT SITUATION AND RESOURCES:		17.	17. SPEECH THERAPISTS (SP)				
				18.	OCCUPATIONAL THERAPIS	TS (OT)	
				19.	PHYSICAL THERAPISTS (PT	Γ)	
				20.	HEATH ASSISTANTS (HA)		
		21.	OTHER CARE GIVERS				
				22.			
				23.			
				24.			
	PATIENT CASE LOAD INFORMATION	то	TAL		EQUIPMENT/	SERVICES	AVAILABL E
7.	CURRENT NUMBER OF PRIORITY 1 PATIENTS			25.	PHARMACEUTICALS (DESC	CRIBE)	
8.	CURRENT NUMBER OF PRIORITY 2 PATIENTS						
9.	CURRENT NUMBER OF PRIORITY 3 PATIENTS						
10.	LIST GEOGRAPHIC AREAS (CITIES, NEIGHBORHOWHERE PATIENTS ARE LOCATED:	OODS, RURA	L AREAS)	26.	GENERAL MEDICAL SUPPL	IES (DESCRIBE)	
				27.	VEHICLES FOR TRANSPOR	RTATION (DESCRIBE):	
							l

Send this form to the Department Emergency Operations Center (DEOC). **FAX # 408-885-3538.** If telephones are not working, send the form by messenger or use a radio to reach the DEOC. Do your best to get this information to the DEOC. Use the PROBLEM REPORT/RESOURCE REQUEST FORM to request resources.

'Form adapted from the Los Angeles County Department of Health

Status-4 Home Health Care



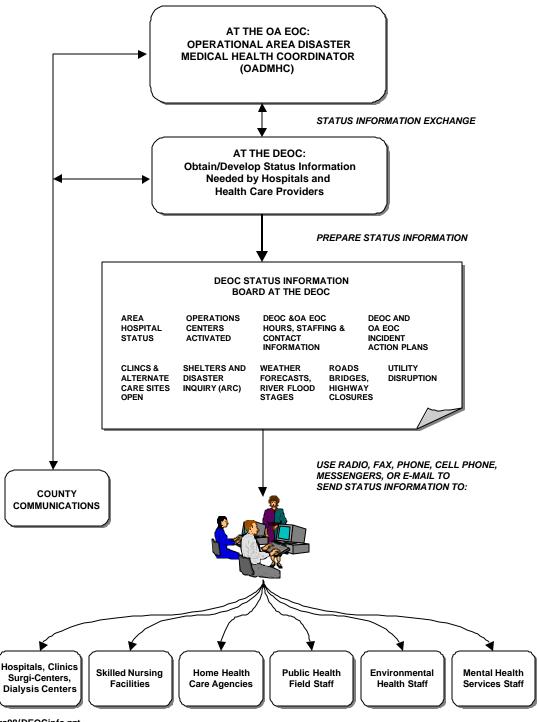
2.6. STATUS INFORMATION PROVIDED BY THE OADMHC TO HOSPITALS AND HEALTH CARE PROVIDERS

In a disaster, information sharing is vital to effective response. Hospitals and health care providers should be able to receive status information from the OADMHC. Information needed by hospitals and health care providers includes:

- Status of area hospitals (functioning services, evacuations, medical staff available);
- Operations Centers activated (OA EOC, DEOC, City EOCs);
- DEOC and OA EOC hours, staffing, and contact information;
- Clinics, surgery centers, dialysis centers, and other health care providers open as alternate treatment sites:
- Location of American Red Cross (ARC) shelters and contact information for ARC staff and Disaster Welfare Inquiry staff;
- Location and schedule for Critical Incident Stress Debriefings for response personnel and County employees;
- Utility (power, water, gas, telecommunications) disruption.
- Weather forecasts, river flood stages, earthquake aftershock information, or other technical hazard information; and
- Road, highway, bridge closures, and alternate routes.

The OADMHC relies on the DEOC Plans Section staff to obtain information from the OA EOC and distribute this information to hospitals and health care providers via radio, fax, phones, cell phones, messengers, or E-mail.

The format used is the DEOC Incident Action Plan. Status information is sent at the beginning of each operational period when the Incident Action Plan is prepared for the DEOC Director and OADMHC at the OA EOC. A sample Incident Action Plan is included in this chapter.





	EVENT NAME:					
DATE:	OPERAT	IONAL PERIOD: REF	PORT TIME:			
	OR THIS OPERATIONAL PE	RIOD (INCLUDE ALTERNATIVES) ONAL PERIOD:				
GENERAL/SAFETY MESSAGE:						
ATTACHMENTS	(IF ATTACHED):					
DEOC & OA EOC CONTACTS DAMAGE REPOI LIST OF CLINICS OPEN		SEMS ORGANIZATION CHART COMMUNICATIONS PLAN LIST OF SHELTERS OPEN		INCIDENT MAPS AREA HOSPITAL STATUS ROADS, HIGHWAY, BRIDGE CLOSURES & ALTERNATE ROUTE INFORMATION		
PREPARED BY (PLANS SECTION CHIEF): APPROVED BY (DEOC DIRECTOR, HEALTH OFFICER): COPIES SENT TO: SITUATION: NO CHANGE WORSENING IMPROVED						



Status of Area Hospitals

HOSPITAL	STATUS (OPEN/CLOSED, SERVICES, STAFFED BEDS)	CONTACT /PHONE, FAX, ETC.
ALEXIAN BROTHERS HOSPITAL		
COMMUNITY HOSPITAL OF LOS GATOS		
EL CAMINO HOSPITAL MEDICAL CENTER		
KAISER FOUNDATION HOSPITAL SANTA CLARA		
PACKARD CHILDREN'S HEALTH CARE SERVICES		
O'CONNOR HOSPITAL/CHW SOUTH BAY		
SAINT LOUISE HOSPITAL		
SAN JOSE MEDICAL CENTER		
SANTA CLARA VALLEY MEDICAL CENTER		
SANTA TERESA COMMUNITY MEDICAL CENTER		
SOUTH VALLEY HOSPITAL		
UCSF STANFORD HEALTH CARE		
VA PALO ALTO HEALTH CARE SYSTEM		
DATE:	TIME:	
DEOC CONTACT NAME AND	PHONE NUMBER:	
COPIES SENT TO:		



Open Clinics, Surgery Centers, Dialysis Centers

FACILITY	STATUS (OPEN/CLOSED, SERVICES)	CONTACT /PHONE, FAX, ETC.				
DATE: TIME:						
DEOC CONTACT NAME AND						
COPIES SENT TO:						



OA EOC and DEOC Contact Information

	OPERATIONAL AREA EMERGENCY OPERATIONS CENTER (OA EOC)	DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)				
ADDRESS/LOCATION						
DIRECTOR NAME						
CONTACT PHONE(S)						
FAX(ES)						
E-MAIL						
RADIO CALL #S						
CELL PHONES						
STAFFED HOURS						
OADMHC PHONE/FAX/E-MAIL						
OTHER INFORMATION						
DATE: TIME:						
DEOC CONTACT NAME AND PHONE NUMBER:						
COPIES SENT TO:						



Road, Highway, Bridge Closures, and Alternate Routes

A SPACE AND A SPAC	•
ROADS/HIGHWAYS CLOSED:	
BRIDGES CLOSED:	
APPROVED ALTERNATE ROUTES:	
OTHER INFORMATION (SEE ATTACHED MAPS, IF	AVAILABLE):
(······
DATE:	TIME:
DEOC CONTACT NAME AND PHONE NUMBER:	
COPIES SENT TO:	



Emergency Shelter Information (Use Additional Pages If More Than One Shelter Is Open)

FACILITY NAME	
ADDRESS/LOCATION	
STAFFED HOURS	
MANAGER'S NAME	
CONTACT PHONE(S)	
FAX(ES)	
E-MAIL	
RADIO CALL #S	
CELL PHONES	
OTHER INFORMATION	
DATE: DEOC CONTACT NAME AND PHO COPIES SENT TO:	TIME: NE NUMBER:

HOSPITAL STATUS SUMMARY REPORT	Not Functioning (8.b)	Partially Functioning (8.c)	Fully Functional (8.d)	Not Reporting (8.e)	Hospital Contact Name and Phone, Fax, Cell Phone, Radio (21a.b)*	# Pts. Evacuated	Facilities Receiving Evacuated Pts.	# Pts. Received Disaster Care Last 8 Hours	# Pts. Received Disaster Care Last 24 Hours	Extended ED? Yes/No	Clinics Open? Yes/No/ NA	Clinic Contact Name and Phone, Fax, Cell Phone, Radio	Utility Disruption (Describe)
Alexian Brothers Hospital													
Community Hospital of Los Gatos													
El Camino Hospital													
Good Samaritan Hospital													
RIMS Resource Information Management System Totals													

Summary Report 1 – Hospital Status (Page 1 of 4) * RIMS Report Form Box Entry Number

HOSPITAL STATUS SUMMARY REPORT	Not Functioning (8.b)	Partially Functioning (8.c)	🗐 Fully Functional (8.d)	Not Reporting (8.e)	Hospital Contact Name and Phone, Fax, Cell Phone, Radio (21a.b)*	# Pts. Evacuated	Facilities Receiving Evacuated Pts.	# Pts. Received Disaster Care Last 8 Hours	# Pts. Received Disaster Care Last 24 Hours	Extended ED? Yes/No	Clinics Open? Yes/No/ NA	Clinic Contact Name and Phone, Fax, Cell Phone, Radio	Utility Disruption (Describe)
Kaiser Foundation Hospital													
Lucile Salter Packard Children's Hospital													
O'Connor Hospital/CHW													
Saint Louise Hospital													
RIMS Resource Information Management System Totals													

Summary Report 1 – Hospital Status (Page 2 of 4) * RIMS Report Form Box Entry Number

HOSPITAL STATUS SUMMARY REPORT	■ Not Functioning (8.b)	Partially Functioning (8.c)	Fully Functional (8.d)	Not Reporting (8.e)	Hospital Contact Name and Phone, Fax, Cell Phone, Radio (21a.b)*	# Pts. Evacuated	Facilities Receiving Evacuated Pts.	# Pts. Received Disaster Care Last 8 Hours	# Pts. Received Disaster Care Last 24 Hours	Extended ED? Yes/No	Clinics Open? Yes/No/ NA	Clinic Contact Name and Phone, Fax, Cell Phone, Radio	Utility Disruption (Describe)
San Jose Medical Center													
Santa Clara Valley Medical Center													
Santa Teresa Community Medical Center													
South Valley Hospital													
RIMS Resource Information Management System Totals													

Summary Report 1 – Hospital Status (Page 3 of 4) * RIMS Report Form Box Entry Number

HOSPITAL STATUS SUMMARY REPORT	■ Not Functioning (8.b)	Partially Functioning (8.c)	🗐 Fully Functional (8.d)	🗐 Not Reporting (8.e)	Hospital Contact Name and Phone, Fax, Cell Phone, Radio (21a.b)*	# Pts. Evacuated	Facilities Receiving Evacuated Pts.	# Pts. Received Disaster Care Last 8 Hours	# Pts. Received Disaster Care Last 24 Hours	Extended ED? Yes/No	Clinics Open? Yes/No/ NA	Clinic Contact Name and Phone, Fax, Cell Phone, Radio	Utility Disruption (Describe)
UCSF Stanford Healthcare													
VA Palo Alto Health Care system													
Good Samaritan Hospital													
RIMS Resource Information Management System Totals													

Summary Report 1 – Hospital Status (Page 4 of 4) * RIMS Report Form Box Entry Number

HOSPITAL RESOURCE SUMMARY REPORT	Physicians: ER and Surgery # Available in 8 Hours (8.a)*	Physicians: ER and Surgery # Available in 24 Hours (8.b)	Physicians: Other Medical # Available in 8 Hours (9.a)	Physicians: Other Medical # Available in 24 Hours (9.b)	Physicians: Public Health # Available in 8 Hours (10.a)	Physicians: Public Health # Available in 24 Hours (10.b)	RNs: ER and Surgery # Available in 8 Hours (11.a)	RNs: ER and Surgery # Available in 24 Hours (11.b)	RNs: Other Medical # Available in 8 Hours (12.a)	RNs: Other Medical # Available in 24 Hours (12.b)
Alexian Brothers Hospital	(o.a)	(6.D)	(7.4)	(7.10)	(10.a)	(10.0)	(11.a)	(11.0)	(12.d)	(12.0)
Community Hospital of Los Gatos										
El Camino Hospital										
Good Samaritan Hospital										
RIMS Resource Management Information System Totals										

Summary Report 2 – Hospital Personnel Resources (Page 1 of 4)

* RIMS Report Form Box Entry Number

HOSPITAL RESOURCE SUMMARY REPORT	Physicians: ER and Surgery # Available in 8 Hours (8.a)*	Physicians: ER and Surgery # Available in 24 Hours (8.b)	Physicians: Other Medical # Available in 8 Hours (9.a)	Physicians: Other Medical # Available in 24 Hours (9.b)	Physicians: Public Health # Available in 8 Hours (10.a)	Physicians: Public Health # Available in 24 Hours (10.b)	RNs: ER and Surgery # Available in 8 Hours (11.a)	RNs: ER and Surgery # Available in 24 Hours (11.b)	RNs: Other Medical # Available in 8 Hours (12.a)	RNs: Other Medical # Available in 24 Hours (12.b)
Kaiser Foundation Hospital (Santa Clara)	(e.e.)	, const	(v.ay	()	(.u.e)	(ivia)	(****)	(*****)	(14.19)	(12.0)
Lucile Salter Packard Children's Hospital										
O'Connor Hospital/CHW										
Saint Louise Hospital										
RIMS Resource Management Information System Totals										

Summary Report 2 – Hospital Personnel Resources (Page 2 of 4)

* RIMS Report Form Box Entry Number

HOSPITAL RESOURCE SUMMARY REPORT	Physicians: ER and Surgery # Available in 8 Hours (8.a)*	Physicians: ER and Surgery # Available in 24 Hours (8.b)	Physicians: Other Medical # Available in 8 Hours (9.a)	Physicians: Other Medical # Available in 24 Hours (9.b)	Physicians: Public Health # Available in 8 Hours (10.a)	Physicians: Public Health # Available in 24 Hours (10.b)	RNs: ER and Surgery # Available in 8 Hours (11.a)	RNs: ER and Surgery # Available in 24 Hours (11.b)	RNs: Other Medical # Available in 8 Hours (12.a)	RNs: Other Medical # Available in 24 Hours (12.b)
San Jose Medical Center	(***)	()	, conj	()		(***)		(****)	(y	(LLL)
Santa Clara Valley Medical Center										
Santa Teresa Community Medical Center										
South Valley Hospital										
RIMS Resource Management Information System Totals										

Summary Report 2 – Hospital Personnel Resources (Page 3 of 4)

* RIMS Report Form Box Entry Number

HOSPITAL RESOURCE SUMMARY REPORT	Physicians: ER and Surgery # Available	Physicians: ER and Surgery # Available	Physicians: Other Medical # Available	Physicians: Other Medical # Available	Physicians: Public Health # Available	Physicians: Public Health # Available	RNs: ER and Surgery # Available	RNs: ER and Surgery # Available	RNs: Other Medical # Available	RNs: Other Medical # Available
	in 8 Hours (8.a)*	in 24 Hours (8.b)	in 8 Hours (9.a)	in 24 Hours (9.b)	in 8 Hours (10.a)	in 24 Hours (10.b)	in 8 Hours (11.a)	in 24 Hours (11.b)	in 8 Hours (12.a)	in 24 Hours (12.b)
UCSF Stanford Health Care	, ,								. ,	,
VA Palo Alto Health Care System										
RIMS Resource Management Information System Totals										

Summary Report 2 – Hospital Personnel Resources (Page 4 of 4)

* RIMS Report Form Box Entry Number

HOSPITAL RESOURCE SUMMARY REPORT	# of Critical Beds	Care	# of Emerge Departr Beds		# of Medical	l Beds	# of Psychia Beds	atry	# of Surgery Beds	ı	# of Orthopo Beds	edic	# of Spinal (Injury E		# of Burn Bo	eds	# of OB Beds	B/GYN	# of Ped Beds	diatrics
	8 Hrs	24 Hrs	8 Hrs	24 Hrs	8 Hrs (16b)	24 Hrs (16c)*	8 Hrs (17a)	24 Hrs (17b)	8 Hrs (18a)	24 Hrs (18b)	8 Hrs (19a)	24 Hrs (19b)	8 Hrs (20a)	24 Hrs (20b)	8 Hrs (21a)	24 Hrs (21b)	8 Hrs (22a)	24 Hrs (22b)	8 Hrs (23a)	24 Hrs (23b)
Alexian Brothers Hospital																				
Community Hospital of Los Gatos																				
El Camino Hospital																				
Good Samaritan Hospital																				
RIMS Resource Management Information System Totals																				

• = RIMS Report Form Box Entry Number Summary Report 3 – Hospital Bed Resources (Page 1 of 4)

* RIMS Report Form Box Entry Number

HOSPITAL RESOURCE SUMMARY REPORT	# of Critical Beds	Care	# of Emerge Departr Beds		# of Medical	Beds	# of Psychia Beds	atry	# of Surgery Beds	ı	# of Orthopo Beds	edic	# of Spinal (Injury E		# of Burn Bo	eds	# of OB Beds	B/GYN	# of Ped Beds	diatrics
	8 Hrs	24 Hrs	8 Hrs	24 Hrs	8 Hrs (16b)	24 Hrs (16c)*	8 Hrs (17a)	24 Hrs (17b)	8 Hrs (18a)	24 Hrs (18b)	8 Hrs (19a)	24 Hrs (19b)	8 Hrs (20a)	24 Hrs (20b)	8 Hrs (21a)	24 Hrs (21b)	8 Hrs (22a)	24 Hrs (22b)	8 Hrs (23a)	24 Hrs (23b)
Kaiser Foundation Hospital (Santa Clara)																				
Lucile Salter Packard Children's Hospital																				
O'Connor Hospital/CHW																				
Saint Louise Hospital																				
RIMS Resource Management Information System Totals																				

• = RIMS Report Form Box Entry Number Summary Report 3 – Hospital Bed Resources (Page 2 of 4)

* RIMS Report Form Box Entry Number

HOSPITAL RESOURCE SUMMARY REPORT	# of Critical Beds	Care	# of Emerge Departr Beds		# of Medical	Beds	# of Psychia Beds	atry	# of Surgery Beds	ı	# of Orthopo Beds	edic	# of Spinal (Injury E		# of Burn Bo	eds	# of OB Beds	B/GYN	# of Ped Beds	diatrics
	8 Hrs	24 Hrs	8 Hrs	24 Hrs	8 Hrs (16b)	24 Hrs (16c)*	8 Hrs (17a)	24 Hrs (17b)	8 Hrs (18a)	24 Hrs (18b)	8 Hrs (19a)	24 Hrs (19b)	8 Hrs (20a)	24 Hrs (20b)	8 Hrs (21a)	24 Hrs (21b)	8 Hrs (22a)	24 Hrs (22b)	8 Hrs (23a)	24 Hrs (23b)
San Jose Medical Center																				
Santa Clara Valley Medical Center																				
Santa Teresa Community Medical Center																				
South Valley Hospital																				
RIMS Resource Management Information System Totals																				

• = RIMS Report Form Box Entry Number Summary Report 3 – Hospital Bed Resources (Page 3 of 4)

* RIMS Report Form Box Entry Number

HOSPITAL RESOURCE SUMMARY REPORT	# of Critical Beds	Care	# of Emerge Departr Beds		# of Medical	l Beds	# of Psychia Beds	atry	# of Surgery Beds	ı	# of Orthope Beds	edic	# of Spinal (Injury B		# of Burn Be	eds	# of OB Beds	B/GYN	# of Ped Beds	diatrics
	8 Hrs	24 Hrs	8 Hrs	24 Hrs	8 Hrs (16b)	24 Hrs (16c)*	8 Hrs (17a)	24 Hrs (17b)	8 Hrs (18a)	24 Hrs (18b)	8 Hrs (19a)	24 Hrs (19b)	8 Hrs (20a)	24 Hrs (20b)	8 Hrs (21a)	24 Hrs (21b)	8 Hrs (22a)	24 Hrs (22b)	8 Hrs (23a)	24 Hrs (23b)
UCSF Stanford Health Care																				
VA Palo Alto Health Care System																				
RIMS Resource Management Information System Totals																				

• = RIMS Report Form Box Entry Number Summary Report 3 – Hospital Bed Resources (Page 4 of 4)

* RIMS Report Form Box Entry Number

HOSPITAL RESOURCE SUMMARY REPORT	DESCRIBE: Operating Rooms	CAT Scan/ MRI	Radiology X-ray	Cath Lab	Pharmacy	Laboratory	Pulmonary/ Respiratory Therapy	Isolation Areas/Rooms	Decon- tamination Facilities/ Equipment	Vehicles for Patient Transport
Alexian Brothers Hospital										
Community Hospital of Los Gatos										
El Camino Hospital										
Good Samaritan Hospital										

Summary Report 4-Hospital Equipment/Service Resources (Page 1 of 4)

HOSPITAL RESOURCE SUMMARY REPORT	DESCRIBE: Operating Rooms	CAT Scan/ MRI	Radiology X-ray	Cath Lab	Pharmacy	Laboratory	Pulmonary/ Respiratory Therapy	Isolation Areas/Rooms	Decon- tamination Facilities/ Equipment	Vehicles for Patient Transport
Kaiser Foundation Hospital (Santa Clara)										
Lucile Salter Packard Children's Hospital										
O'Connor Hospital/CHW										
Saint Louise Hospital										

Summary Report 4-Hospital Equipment/Service Resources (Page 2 of 4)

HOSPITAL RESOURCE SUMMARY REPORT	DESCRIBE: Operating Rooms	CAT Scan/ MRI	Radiology X-ray	Cath Lab	Pharmacy	Laboratory	Pulmonary/ Respiratory Therapy	Isolation Areas/Rooms	Decon- tamination Facilities/ Equipment	Vehicles for Patient Transport
San Jose Medical Center										
Santa Clara Valley Medical Center										
Santa Teresa Community Medical Center										
South Valley Hospital										

Summary Report 4-Hospital Equipment/Service Resources (Page 3 of 4)

HOSPITAL RESOURCE SUMMARY REPORT	DESCRIBE: Operating Rooms	CAT Scan/ MRI	Radiology X-ray	Cath Lab	Pharmacy	Laboratory	Pulmonary/ Respiratory Therapy	Isolation Areas/Rooms	Decon- tamination Facilities/ Equipment	Vehicles for Patient Transport
UCSF Stanford Health Care										
VA Palo Alto Health Care System										

Summary Report 4-Hospital Equipment/Service Resources (Page 4 of 4)

SKILLED NURSING FACILITY SUMMARY REPORT	Not Functioning	Partially Functioning	Fully Functional	Not Reporting	Contact Name and Phone, Fax, Cell Phone, Radio	Pts. Evacuated Yes/No	# Pts. Received Disaster Care Last 12 Hours	# Pts. Referred to Other Facilities	Name of Facilities Receiving Patients	Location of Facility Where Patients Were Sent	Total Beds Available for Emergency Use	Vehicles Available Yes/No	# RNs, LVNs Available

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									1 1
									1 1
									1 1
									1 1
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			1						1

Summary Report 6 -SNF Status

CLINIC, SURGERY CENTER, DIALYSIS CENTER SUMMARY REPORT	Not Functioning	Partially Functioning	Fully Functional	Not Reporting	Contact Name and Phone, Fax, Cell Phone, Radio	Hours Open During Emergency	# Pts. Received Disaster Care Last 12 Hours	# Pts. Referred to Other Facilities	Name of Facilities Receiving Patients	Total Beds Available for Emergency Use	General Medical Supplies and Pharmaceuticals Available? Describe Below	X-ray, Available? Yes/No	Vehicles Available? Yes/No	# MDS, RNS, LVNS Available Yes/No

_								

Summary Report 5 - Clinic Status

HOME HEALTH CARE AGENCY SUMMARY REPORT	Contact Name and Phone, Fax, Cell Phone, Radio	Total Beds Available for Emergency Use	Vehicles Available (Describe Vehicle Type)	General Medical Supplies/Equipment/Pharmaceuticals Available (Describe Below)	Personnel Available (# RNs, LVNs, Other Types Available)

Summary Report 7 - Home Health Care Status



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3.1. OADMHC MEDICAL RESOURCE MANAGEMENT RESPONSIBILITIES

The OADMHC monitors:

- Medical and health response operations of the DOC Medical/Health Branch including (1) medical operations, (2) public health, (3) environmental health, and (4) mental health.
- Status of area hospitals.
- Use of alternate treatment sites, including (1) clinics, (2) surgery centers, (3) dialysis centers, and (4) medical offices.
- Status of area skilled nursing facilities and assisted living centers.
- Evacuations, search and rescue, and multiple-casualty incidents involving response by medical personnel.
- Hazardous materials releases or biological contamination incidents.

The OADMHC obtains status information through:

- Operational Area Emergency Operations Center (OA EOC) status briefings and direct contact with the Operations Section Chief, Logistics Sections Chief, and other Branch Managers. (See Chapter 4 for complete OA EOC OADMHC checklist.)
- Contact with the DOC Director and Plans Section Chief.
- Status reports from hospitals and health care providers, which are sent to the DOC and prepared for transmittal to the OADMHC at the Operational Area EOC.

The OADMHC analyzes status information and resource requests in order to:

- Obtain a countywide overview of the medical response situation and assess shortfalls in medical and health resources.
- Determine when and how to request additional resources from (1) within the county or affected area, or (2) outside of the county or affected area.
- Establish contact with the Regional Disaster Medical Health Coordinator (RDMHC) to coordinate resource requests.



- Track resource orders and deliveries into the county.
- Arrange for allocation, distribution, and transportation of arriving resources.

As Health Officer, the OADMHC determines the need to:

- Evacuate casualties for treatment outside the affected area.
- Establish field treatment sites.
- Establish decontamination treatment sites in biological, chemical, or nuclear incidents.

The OADMHC/Health Officer contacts the RDMHC to describe resources needed for these actions and coordinates with State and Federal agency personnel to manage delivery and implementation in the region.

The OADMHC also serves as a source of information by ensuring that status information is shared between the Operational Area EOC and the DOC and is then distributed to area hospitals and health care providers. The DOC prepares an Incident Action Plan, including status information, which is distributed to area hospitals and health care providers. (See Chapter 2, Disaster Medical/Health Status Reporting.)

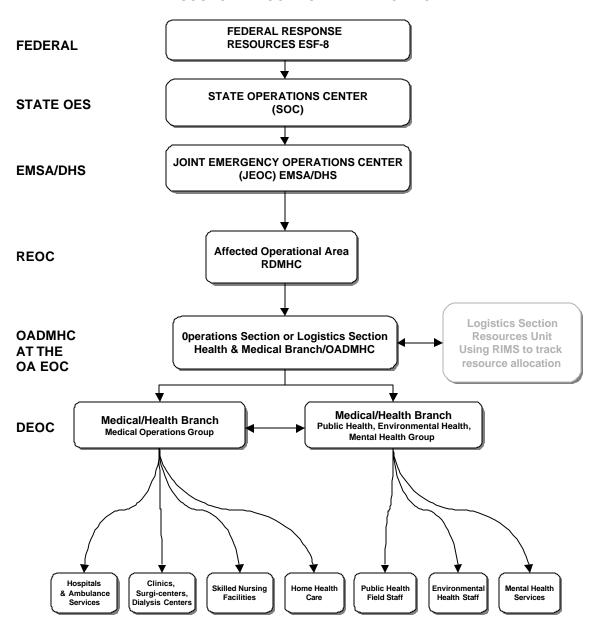


RESOURCE REQUESTS **FEDERAL RESPONSE FEDERAL RESOURCES ESF-8** STATE OPERATIONS CENTER STATE OES (SOC) JOINT EMERGENCY OPERATIONS CENTER **EMSA/DHS** (JEOC) EMSA/DHS **Affected Operational Area** Other Operational Area **REOC** RDMHC RDMHC Use Phone, Fax, RIMS, Radio to Send Medical/Health Resource Requests **OADMHC** Review, Analyze, Prioritize, Authorize **Logistics Section Resources Group** Using RIMS for **Operations Section or Logistics Section OA EOC** Non-Medical Resource Health & Medical Branch/OADMHC Requests Medical/Health Branch Medical/Health Branch **DEOC** Public Health, Environmental Health, **Medical Operations Group Mental Health Group** Logistics Section **Resource Requests** County Communication Clinics, Hospitals Skilled Nursing Home Health Public Health Environmental Mental Health Surgi-centers, Dialysis Centers Ambulance Services

Staclara98/resource request.ppt



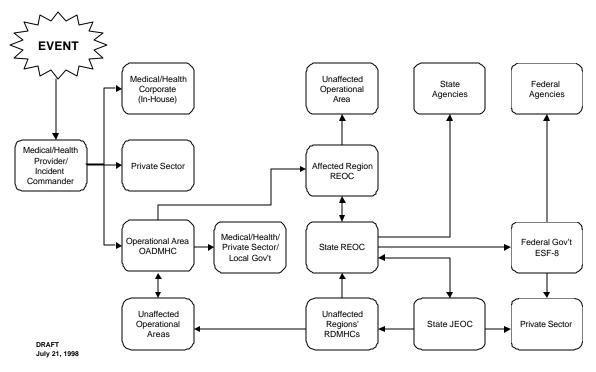
RESOURCE ALLOCATION AND TRACKING



Staclar98/resourcealloca.ppt



Medical/Health Resource Request Flow





3.2. RESOURCE REQUESTS

Hospitals and other health care providers are responsible for obtaining and managing resources (personnel, equipment, and supplies) needed for disaster response. When internal resources are exhausted, these facilities may inform the County of shortfalls and request assistance in obtaining additional resources.

The following procedure is used to request resources from the County:

- The requesting facility staff completes a Problem Report/Resource Request
 Form and sends it by fax to 408-885-3538 or by messenger to the County DEOC at the Emergency Medical Services Agency offices adjacent to the Health Department at 2220 Moorpark Avenue, San Jose.
- If phone lines are not operating, resource request information may be read over a
 ham radio to the radio operator at the DEOC. If all communication with the DEOC
 fails, the resource request may be read over the radio to an operator at County
 Communications.
- Problem reports and resource requests from hospitals, clinics, skilled nursing facilities, surgical centers, and dialysis centers are received at the Operations Section, Medical Operations Group.
- The Medical Operations Group reviews the request and logs it onto the Medical/Health Resource Tracking Log. The Medical Operations Group will work on the request and refer it to the Logistics Section Resources Group for assistance. The DEOC will report back as soon as possible to the requesting facility. A copy of the request form is sent with the log to the OADMHC at the Operational EOC.
- Problem reports and resource requests related to public health services at shelters
 and in the community, environmental health and mental health services are received
 by the Operations Section, Health Operations Group.
- The Health Operations Group reviews the request and logs it onto the Medical/Health Resource Tracking Log. The Health Operations Group will work on the request and refer it to the Logistics Section Resources Group for assistance. The DEOC will report back as soon as possible to the requesting facility. A copy of the request form is sent with the log to the OADMHC at the Operational EOC.
- If resource requests cannot be solved at the DEOC, they are sent to the OADMHC at the Operational Area EOC.



- The OADMHC prioritizes requests that cannot be managed by the DEOC. These
 requests are referred to the OADMHC so that resources can be obtained from
 unaffected Operational Areas, other counties, or from other State or Federal
 resources.
- The DEOC and/or OADMHC returns a copy of the request to the requesting facility and/or telephones the contact person noted on the form in order to confirm actions.



PROBLEM REPORT/RESOURCE REQUEST FORM

Santa Clara County Health Department Emergency Operations Center (DEOC)

INSTRUCTIONS: Hospitals and other health care providers must maintain disaster medical supplies or make arrangements with suppliers to obtain additional supplies in an emergency. **Use available resources before requesting assistance from the County.** To request resources, send this form to the Department Emergency Operations Center (DEOC) at Fax # 408-885-3538. Keep a copy for your files.

Requesting Facility/Site:	Date/Time Sent:
SITUATION OR PROBLEM TO BE SOLVED	WHAT IS NEEDED
Be specific regarding affected facilities and personnel, and provide describe the criticality of the situation.	Personnel:
Location: Numbers Affected:	Facility/Space:
Describe the situation:	Equipment/Vehicles:
	Supplies
	Other:
Delivery/Reporting Address:	
Point of Contact (Name of Person to Receive Resource)	
Contact Phone #, Fax #, Cell Phone #, Radio Contact:	
Receiving Office (DE	OC or OA EOC) Use Only
Date/Time Received:	Request #:
ACTION TAKEN (DESCRIBE BELOW, ATTACH EXTRA SHEETS IF NI	ECESSARY):

OADMHC Reply to DEOC at (Date/Time)_

DEOC Reply to Requesting Facility at Date/Time



RESPONSE MANAGEMENT INFORMATION SYSTEM (RIMS) RESOURCE REQUEST LIST CATEGORIES

INSTRUCTIONS: The list below contains resource request categories used on RIMS report forms. It is included here as a reference to help hospital and health care providers describe resources using RIMS categories.

CASUALTY EVACUTION	MEDICAL EQUIPMENT/SUPPLY ITEMS
Ambulatory	Medical Supplies (Specify)
Litter	
PERSONNEL REQUESTED	PERSONNEL REQUESTED
<u>Physicians</u>	<u>Nurses</u>
Emergency Room Surgery Other Medical Public Health	Emergency Room Surgery Other Medical Public Health LVN's
PERSONNEL REQUESTED	PERSONNEL REQUESTED
Pre-Hospital	Environmental Health
EMT-1 EMT-2 and Paramedic	P/H Engineer P/H Entomologist Vector Control Specialist Supervisor EHS Environmental Health Specialist HazMat Supervisor HazMat Specialist EHS (Sanitarian)
OTHER PERSONNEL	VEHICLES
Critical Incident Stress Debriefing (CISD) Teams	Ambulances
Other Medical Personnel (Specify) Other Public/Environmental Health Personnel (Specify)	Basic Life Support (BLS) Advanced Life Support (ALS) Air Rescue (Fixed Wing) Other Type Transport Vehicle (Specify) Mobile Van Mobile Health Van with or without examination rooms
BLOOD AND BLOOD COMP ONENTS	
Blood (Type)	
Plasma (Type)	
Other Items (Specify)	

3.3. RESOURCE TRACKING AND MANAGEMENT

The DOC Resources Unit and the OADMHC at the Operational Area EOC are responsible for tracking resource requests. The Medical/Health Resource Tracking Log is used to keep track of resources ordered and assigned during response and recovery operations. This form is modeled after the Resource Order Form used by Incident Command System resource management staff. The form is shown on the next page.

MEDICAL/HEALTH RESOURCE TRACKING LOG			INITIAL DATE/TIME SENT	INCI	DENT/PR	OJECT NAME	OAL	OMHC		OF	FICE REFERENCE #	
RESOURCE CATEGORY				ACRONYMS POC - ETD/ETA -	POINT BE DE	OF CONTACT (THE PER ELIVERED / REPORT TO ATED TIME OF DEPAR))	ES ARE T		JURISDICTION		
Request Number	ORDERED DATE/TIME	QTY		RESOURCE RE	A/D -	APPRO	DVED / DENIED DELIVER TO: ADDRESS/ LOCATION	POC NAME & CONTACT INFORMATION	Res Unit LeaderA/D	OADMHCA /D	ETD /	RESOURCE ASSIGNED TO

RESOURCE REQUEST STATUS AND TRACKING TO BE COMPLETED BY THE COUNTY DOC OR OPERATIONAL AREA EOC MEDICAL/HEALTH BRANCH					
	RESOURCE REQUESTS CORRESPOND TO RIMS STATUS OF MISSION FORM EMSA2, 3/17/98				
Overall Mission Resource Status:	2. Person Making Report:	3. Report Date/Time:			
4. Responding Agency:	5. ETA Date/Time:	6. Original Mission Start Date:			
7. Mission:	7. Mission:				
3. Critical Issues:					
9. Comments:	. Comments:				

10. Resource Recap:

Req. #	Providing Unit	Resource Description	Qty.	Status	Location/Destination	ETA	Remarks



3.4. CALIFORNIA RESPONSE INFORMATION MANAGEMENT SYSTEM

Santa Clara County uses the California Response Information Management System (RIMS) in the Operational Area Emergency Operations Center (EOC). The system runs on a local area network (LAN), operating on a Windows NT system. RIMS is a Lotus Notes application.

RIMS forms are available online in the EOC and are revised on an ongoing basis by the Governor's Office of Emergency Services. The County EOC LAN communicates, via RIMS, with the Governor's Office of Emergency Services on an ongoing, daily basis. The system is used during emergencies to communicate status reports and resource requests. RIMS provides a means to manage the exchange of disaster response and recovery intelligence data and resource management information. The system is accessible directly from OES's area-wide network, or remotely through commercial phone line, cellular phone, the Internet, or satellite.

The following pages contain State OES RIMS instructions and forms. They are included here for use by the OADMHC at the Operational Area EOC.



3.5. FEDERAL RESOURCES

3.5.1. National Disaster Medical System (NDMS)1

The National Disaster Medical System (NDMS) is a Federally coordinated system that augments the Nation's emergency medical response capability. The overall purpose of the NDMS is to establish a single, integrated national medical response capability for assisting state and local authorities in dealing with the medical and health effects of major peacetime disasters and providing support to the military and Veterans Health Administration medical systems in caring for casualties evacuated back to the U.S. from overseas armed conflicts.

The NDMS is a cooperative asset-sharing program among Federal government agencies, state and local governments, and the private businesses and civilian volunteers to ensure resources are available to provide medical services following a disaster that overwhelms the local health care resources.

3.5.2. Disaster Medical Assistance Teams (DMATs)

The NDMS supports the development of volunteer teams development of volunteer teams, called Disaster Medical Assistance Teams (DMATs). A DMAT is a group of professional and paraprofessional medical personnel (supported by a cadre of logistical and administrative staff) designed to provide emergency medical care during a disaster or other event.

Each team has a sponsoring organization, such as a major medical center, public health or safety agency, non-profit, public or private organization that signs a Memorandum of Understanding (MOU) with the PHS. The DMAT sponsor organizes the team and recruits members, arranges training, and coordinates the dispatch of the team.

In addition to the standard DMATs, there are highly specialized DMATs that deal with specific medical conditions such as crush injury, burn, and mental health emergencies. Other specialty teams include Disaster Mortuary Teams (DMORTs) that provide mortuary services and Veterinary Medical Assistance Teams (VMATs) that provide veterinary services, and National Medical Response Teams (NMRTs) that are equipped and trained to provide medical care for victims of weapons of mass destruction.

¹ U.S. Department of Health and Human Services, Office of Emergency Preparedness website, www.oepndms.dhhs.gov, March 1999.



DMATs deploy to disaster sites with sufficient supplies and equipment to sustain themselves for a period of 72 hours while providing medical care at a fixed or temporary medical care site. In mass casualty incidents, their responsibilities include triaging patients, providing austere medical care, and preparing patients for evacuation. In other types of situations, DMATs may provide primary health care and/or may serve to augment overloaded local health care staffs. Under the rare circumstance that disaster victims are evacuated to a different locale to receive definitive medical care, DMATs may be activated to support patient reception and disposition of patients to hospitals. DMATs are designed to be a rapid-response element to supplement local medical care until other Federal or contract resources can be mobilized, or the situation is resolved.

DMAT members are required to maintain appropriate certifications and licensure within their discipline. When members are activated as Federal employees, licensure and certification is recognized by all States. Additionally, DMAT members have the protection of the Federal Tort Claims Act in which the Federal Government becomes the defendant in the event of a malpractice claim.

DMATs are principally a community resource available to support local, regional, and State requirements. However, as a National resource they can be Federalized to provide interstate aid.

NOTE: Requests for NDMS support are sent from the OADMHC to the RDMHC. In response to this request, NDMS teams would be deployed from Los Angeles. The NDMS/MMST in San Jose is <u>not</u> a deployable team.

3.5.3. Disaster Mortuary Team (DMORT)

The Federal Response Plan tasks the National Disaster Medical System (NDMS) under Emergency Support Function #8 (ESF #8) to provide victim identification and mortuary services. These responsibilities include:

- temporary morgue facilities
- victim identification using latent fingerprint, forensic dental, pathology, and forensic
- anthropology methods
- processing



- preparation
- and disposition of remains

In order to accomplish this mission, NDMS entered into a Memorandum of Agreement with the National Foundation for Mortuary Care (NFMC), a nonprofit organization, to develop Disaster Mortuary Teams (DMORTs). DMORTs are composed of private citizens, each with a particular field of expertise, who are activated in the event of a disaster. DMORT members are required to maintain appropriate certifications and licensure within their discipline. When members are activated, licensure and certification is recognized by all States, and the team members are compensated for their duty time by the Federal government as a temporary Federal employee. During an emergency response, DMORTs work under the guidance of local authorities by providing technical assistance and personnel to recover, identify, and process deceased victims.

The DMORTs are directed by the National Disaster Medical System in conjunction with a Regional Coordinator in each of the ten Federal regions. Teams are composed of Funeral Directors, Medical Examiners, Coroners, Pathologists, Forensic Anthropologists, Medical Records Technicians and Transcribers, Finger Print Specialists, Forensic Odontologists, Dental Assistants, X-ray Technicians, Mental Health Specialists, Computer Professionals, Administrative support staff, and Security and Investigative personnel.

The NFMC, in support of the NDMS DMORT program, maintains a Mobile Mortuary Container at Sky Harbor Airport, Phoenix, Arizona. The Mobile Mortuary Container is a depository of equipment and supplies for deployment to a disaster site. It contains a complete morgue with designated work stations for each processing element and prepackaged equipment and supplies.

3.5.4. Veterinary Medical Assistance Team (VMAT)

The Federal Response Plan tasks the National Disaster Medical System (NDMS) under Emergency Support Function #8 (ESF #8) to provide assistance in assessing the extent of disruption and need for veterinary services following major disasters or emergencies. These responsibilities include:

- assessment of clinical needs of animals
- animal care and handling
- animal sheltering and evacuation
- animal inspection and disease surveillance



- technical assistance
- hazard mitigation

In order to accomplish this mission, NDMS entered into a Memorandum of Agreement with the American Veterinary Medical Association (AVMA), a nonprofit organization, to develop Veterinary Medical Assistance Teams (VMATs). VMATs are composed of private citizens who are activated in the event of a disaster. VMAT members are required to maintain appropriate certifications and licensure within their discipline. When members are activated, licensure and certification is recognized by all States and the team members are compensated for their duty time by the Federal government as temporary Federal employees. During an emergency response, VMATs work under the guidance of local authorities by providing technical assistance and veterinary services.

The VMATs are directed by the National Disaster Medical System in conjunction with the Coordinator of Emergency Preparedness for the AVMA and Regional Veterinary Activities Commanders (ReVACS). Teams are composed of Clinical Veterinarians, Veterinary Pathologists, Animal Health Technicians (Veterinary Technicians), Microbiologist/Virologists, Epidemiologists, Toxicologists and various scientific and support personnel.

3.6. WEAPONS OF MASS DESTRUCTION (WMD) AND NUCLEAR, BIOLOGICAL, AND CHEMICAL (NBC) INCIDENTS

The U.S. Department of Health and Human Services (DHHS), Department of Justice (DOJ)/Federal Bureau of Investigation (FBI), Department of Defense (DOD), Department of Energy (DOE), Environmental Protection Agency (EPA), and Federal Emergency Management Agency (FEMA) have initiated planning for response to weapons of mass destruction (WMD) and nuclear, biological and chemical (NBC) incidents.

Since almost all WMD incidents occur or begin at the local level, and rapid response is critical, the program objective have been to develop as robust of a response as possible in metropolitan areas. The Metropolitan Medical Response System (MMRS) has been developed to accomplish this objective. One of the components of the MMRS is the Metropolitan Medical Strike Team (MMST). In California, the MMST is called the Metropolitan Medical Task Force (MMTF).

3.6.1. Metropolitan Medical Task Force (MMTF)

The MMST (MMTF in California) concept began in the Washington Metropolitan area in



1995. Primarily a chemical response team, the MMST/MMFT is capable of providing initial, on-site, emergency health and medical services following a terrorist incident involving a weapon of mass destruction (chemical, biological, radiological and/or nuclear). The team can provide emergency medical services, decontamination of victims, mental health services, plans for the disposition of non-survivors and plans for the forward movement of patients to out of state health care facilities, as appropriate, via NDMS.

The San Jose and San Francisco MMTFs are not deployable teams because they consist of onduty personnel. In addition to the teams, these cities have positioned utility trailers containing decontamination support supplies.

NOTE: MMTF supplies and equipment are requested ONLY through the Fire Mutual Aid System. Requests for these resources are not sent through the OADMHC to the RDMHC. Mutual aid requests must be sent from the Fire Incident Commander to the Fire Mutual Aid System. All MMTF components, including team members are requested through the normal mutual aid channels.



3.7. OADMHC LOCAL RESOURCE GUIDE

GENERAL ACUTE CARE HOSPITALS

Alexian Brothers Hospital 225 N. Jackson Avenue San Jose, CA 95116 Steven Barron, Chief Executive Officer	408-259-5000	Acute beds 204
Commuity Hospital of Los Gatos 815 Pollard Road Los Gatos, CA 95030 Truman Gates, Chief Executive Officer	408-378-6131	Acute beds 112 SNF beds 41 Psychiatric beds 25
El Camino Hospital 2500 Grant Road Mountain View, CA 94040 Richard Warren, Chief Executive Officer	650-940-7000	Acute beds 341 SNF beds 60 Psychiatric beds
Good Samaritan Hospital 2425 Samaritan Drive San Jose, CA 95124 William Piche, Chief Executive Officer	408-559-2011	Acute beds 317 SNF beds 27 Psychiatric beds 50
Kaiser Foundation Hospital 900 Kiely Boulevard Santa Clara, CA 95051 Helen Wilmot, Sr. Vice President & Area Manager	408-559-2011	Acute beds 317
Lucile Salter Packard Children's Hospital at Stanford, 725 Welch Road Palo Alto, CA 94304 Peter Van Etten, Chief Executive Officer	650-497-8000	Acute beds 162

3-22



O'Connor Hospital 2105 Forest Avenue San Jose, CA 95128 Joan Bero, Interim Chief Executive Officer	408-947-2500	Acute beds 314 SNF beds 24 Psychiatric beds 22
Saint Louise Hospital 18500 Saint Louise Drive Morgan Hill, CA 95037 Gerald Conley, Chief Executive Officer	408-779-1500	Acute beds 41 SNF beds 19
San Jose Medical Center 675 E. Santa Clara Street San Jose, CA 95112 William Gilbert, Chief Executive Officer	408-998-3212	Acute beds 443 SNF beds 26 Psychiatric beds 60
Santa Clara Valley Medical Center 751 S. Bascom Avenue San Jose, CA 95128 Robert Sillen, Chief Executive Officer	408-885-5000	Acute beds 447 Psychiatric beds 104
Santa Teresa Community Hospital 250 Hospital Parkway San Jose, CA 95119 Helen Wilmot, Sr. Vice President and Area Manager	408-972-7000	Acute beds 222
South Valley Hospital 9400 No Name Uno Gilroy, CA 95020 Beverley Gilmore, Chief Exeutive Officer	408-848-2000	Acute beds 72 SNF beds 21
Stanford University Hospital 300 Pasteur Drive Stanford, CA 94305 Peter Van Etten, President	650-723-2300	Acute beds 599 SNF beds 22 Psychiatric beds 30



and Chief Executive Officer		
Veteran's Administration Medical Center 3801 Miranda Avenue Palo Alto, CA 94304 James Goff, Chief Executive Officer	650-493-5000	



BLOOD BANKS AND CENTERS

American Red Cross - Santa Clara Valley Chapter

408-577-1000

2731 N 1st Street San Jose, CA 95134

Stanford Blood Center

650-723-7831

800 Welch Road Palo Alto, CA 94304

Stanford Blood Center of Mountain View

515 South Drive

Mountain View, CA 94040

CHRONIC DIALYSIS CENTERS

El Camino Hospital ESRD 650-940-7300

2500 Grant Road

Mountain View, CA 94040

Joann Zimmerman, M.D., Administrator

Evergreen Dialysis Services 408-238-9100

2060 Aborn Road San Jose, CA 95121

Jan Anderson, Administrator

Rose Garden Dialysis Center 408-238-9100

999 W. Taylor Street San Jose, CA 95126

Jane Anderson, Administrator

Santa Clara Valley Medical Center ESRD 408-885-5730

2220 Moorpark Avenue San Jose, CA 95128

Robert Sillen, Administrator

Satellite Dialysis Center 408-446-3466

1175 Saratoga Avenue San Jose, CA 95129



Mark Burke, Administrator

Satellite Dialysis Centers, Inc, East San Jose 408-258-8720

2121 Alexian Drive, Suite 118

San Jose, CA 95116

Mark Burke, Administrator

Satellite Dialysis Centers, Inc. 408-226-3220

5595 Winfield Blvd, Suite 200

San Jose, CA 95123

Mark Burke, Administrator

South County Dialysis 408-848-5410

7800 Arroyo Clinic

Gilroy, CA 95020

Mark Burke, Administrator

West Valley Dialysis 408-358-3791

14561 S. Bascom Avenue, Suite 100

Los Gatos, CA 95032

Mary Sheikholeslami, Administrator



AMBULATORY SURGICAL CENTERS

Aesthetica Plastic Surgicenter 408-356-0052

15251 National Avenue, Suite 207

Los Gatos, CA 95032

Gregory Jellinek, M.D., Administrator

Plastic Reconstructive Ambulatory Surgicenter 650-948-4730

715 Altos Oaks Drive, #8 Los Altos, CA 94022

Administrator

Sunnyvale Medical Clinic Surgi-Center 408-739-0551

596 Carroll Street Sunnyvale, CA 94086

Administrator

MEDICAL EQUIPMENT & SUPPLIES WHOLESALE & MANUFACTURERS

Cardeon Corp. 408-253-3319

10161 Bubb Road Cupertino, CA 95014

Care Wise Medical Products Corp. 408-779-5531

Morgan Hill, CA

IRVision Inc 408-433-1810

2362 Qume Drive San Jose, CA 95131

Intensive Care Medical Supply 408-226-0943

6948 Port Rowan Drive San Jose, CA 95119

Kyphon Inc. 408-727-9622

3110 Coronado Drive Santa Clara, CA 95054



Paramount Medical Supplies Inc.	408-261-9488
1172 Aster Avenue	
Sunnyvale, CA 94086	
Tara Med	408-260-2900
2845 Moorpark Avenue	
San Jose, CA 95128	

Tech Tron 408-748-0205

Visx Inc. 408-733-2020

3400 Central Expressway Santa Clara, CA 95051

Voca International 408-927-8311

West Coast Orthotics 800-379-1100

${\it MEDICAL\ EQUIPMENT\ \&\ SUPPLIES}$

A & D Neducak 1555 Mccandless Drive Milpitas, CA 95035	800-726-3364
Wilpitas, CA 93033	
A-1 Service & Delivery	800-769-9155
(beds, powerchairs, etc.)	
AAYS Rents & Sells	408-295-1309
598 E. Santa Clara Street	
San Jose, CA 95112	
ABBA Medical Services	408-369-1000
2634 Union Avenue	
San Jose, CA 95008	
Accelerator Systems International	408-946-7570
552 Gibraltar Drive	



Milpitas, CA 95035

Amerasian Medical Supply 408-937-0166

1668 Alum Rock Avenue San Jose, CA 95116

American Medical & Equipment Supply Inc. 408-559-5800

3725 Union Avenue

San Jose, CA

American Medical & Equipment Supply Inc. 408-578-9977

835 Blossom Hill Road San Jose, CA 95123

Analytical Biosystems Inc. 408-235-8637

3350 Scott Boulevard

Santa Clara, CA

Avocet Medical Inc. 408-574-7855

100 Great Oaks Boulevard

San Jose, CA

Bay Area Home Health 408-524-1830

275 N. Mathilda Avenue

Sunnyvale, CA

Bay Pharmacy & Home Health Care Center 408-270-3773

2470 Alvin Avenue San Jose, CA 95121

Blosense 408-270-4462

2616 Peartree Lane San Jose, CA

Bischoff's Medical Mart 408-286-6651

225 N. Bascom Avenue San Jose, CA 95126



Brannona Medical 2052 Lincoln Avenue San Jose, CA 95125	408-448-3000
Burney Medical Supply (examination gloves)	408-741-1456
Calif Rehabilitation Equipment 295 Washington Avenue Sunnyvale, CA 94086	408-739-5750
Care Med A Division of Dawn Medical 844 Jury Court San Jose, CA 95112	408-280-7676
Cudia John & Associates Inc 6292 San Ignacio Avenue San Jose, CA 95112	408-972-7993
Ginger-K Center 2025 Forest Avenue. Suite 7 San Jose, CA 95128	408-286-1900
Health 'N' Home 828 Ahwanee Avenue Sunnyvale, CA	888-451-7918
Home Medical of America Kid's Korner Medical Supply 97 Willow Street San Jose, CA 95110	800-454-5656 408-971-1034
Kobell Supply Co 1850 Almaden Road San Jose, CA 95118	408-448-7270
Lincare - The Caring Choice	408-286-1026



1370 Tully Road, Suite 504 San Jose, CA 95112 800-866-4699

Medcare Supply, Home Care & Orthopedic Products 912 S. Bascom Avenue San Jose, CA 95126

408-977-1717



Medical Products 408-436-0922

1580 Oakland Road

San Jose, CA

95112

Medtech Medical Corporation 408-441-6189

1580 Oakland Road

San Jose, CA 95112

Medtech 408-982-9955

3060 Scott Boulavard Santa Clara, CA 95054

Micro Motion Sciences Inc. 408-432-1160

O'Toole Avenue

San Jose, CA 95131

Modec Co 408-435-0887

1590 Oakland Road

San Jose, CA 95112

Neoforma Inc 408-654-5700

3255 Scott Boulevard

Santa Clara, CA 95054

Ocular Instruments Inc 408-978-1722

1164 Husted Avenue

San Jose, CA 95125

Pacific Medical Supply 408-246-2020

2845 Moorpark Avenue

San Jose, CA 95128

Palo Alto Orthopedic Co. 650-813-9300

3910 Middlefield Road

Palo Alto, CA 94036

Parker Fierce Sales & Marketing 408-846-0051



Gilroy, CA

Pegasus Universal 1310 Tully Road	408-280-1825
San Jose, CA 95121	
Pondstone Tech Inc	408-437-7757
50 Airport Parkway San Jose, CA 95110	
Prosurg	408-945-4040
2195 Trade Zone Boulevard San Jose, CA 95131	
Rehab Specialists	408-298-5155
2557 Wyandotte Street Mountain View, CA 94043	
Relax The Back Store	408-244-6917
3248 Stevens Creek Boulevard San Jose, CA 95117	
Rinconada Pharmacy	408-378-5391
1492 Pollard Road Los Gatos, CA 95030	
St. Jude Medical-Pacesetter, Inc	408-971-1910
San Jose Medical Supply Co. Inc. 283 E. Brokaw Road San Jose, CA 95131	408-453-1333
Santa Clara Ostomy & Medical Supply 2455 Forest Avenue San Jose, CA 95128	408-296-7890

Shield Healthcare

800-675-8842



Starcon 408-297-7888

1671 The Alameda San Jose, CA 95126

Tri-County Medical Supply Co. 408-995-5585

1194 S. 2nd Street San Jose, CA 95112

West Tex 408-266-9477



MEDICAL LABORATORIES

Allied Medical Laboratories, Inc. 408-252-8336

20392 Town Center Lane Cupertino, CA 95014

Allied Laboratories, Inc. 408-298-9483

2100 Forest Avenue San Jose, CA 95128

Allied Laboratories, Inc. 408-297-7177

58 N. 13th Street San Jose, CA 95112

California Institute for Medical Research 408-998-4554

2260 Clove Drive San Jose, CA 95128

Camino Medical Group, Santa Clara Clinic Laboratory 408-241-3801

2734 El Camino Real Santa Clara, CA 95050

Camino Medical Group Sunnyvale Main Clinic Laboratory 408-730-4300

301 Old San Francisco Road Sunnyvale, CA 94086

Los Olivos Medical Laboratory Inc. 408-356-0431

15151 National Avenue, Suite 3

Los Gatos, CA 95032

Palo Alto Medical Foundation Laboratory Health Care Div. 650-321-4121

300 Homer Avenue Palo Alto, CA 94301

Palo Alto Medical Foundaton Los Altos Center Lab 650-254-5200

370 Distel Circle Los Altos, CA 94022



Physicians Clinical Lab 408-254-0497

125 N. Jackson Avenue San Jose, CA 95116

Physicians Clinical Laboratory 408-531-1350

1661 Burdette Drive San Jose, CA 95121

Physicians Clinical Laboratory 408-293-9271

20039 Forest Avenue San Jose, CA 95128

San Jose State University Student Health Services 408-924-6120

One Washington Square San Jose, CA 95129-0037

Santa Clara Valley Medical Center Chaboya Clinic 408-494-7400

2410 Senter Road San Jose, CA 95122

Santa Clara Valley Medical Center South Valley Clinic 408-686-2200

90 Highland Avenue San Martin, CA 95046

Smith-Kline Beecham Clinical Laboratories 408-879-9432

15066 Los Gatos-Almaden Road

San Jose, CA 95032

Smith-Kline Beecham Clinical Laboratories 408-298-9645

2100 Forest Avenue San Jose, CA 95128

Smith-Kline Beecham Clinical Laboratories 408-254-3693

105 N. Jackson Avenue San Jose, CA 95116



Valley Medical Center Laboratory	408-885-6500
751 South Bascom Avenue	
San Jose, CA 95128	
Unilab Clinical Laboratories	408-288-9850
967 Mabury Road	
San Jose, CA 95133	
Unilab Satellite Laboratories:	
— 770 Welch Road, Suite 181	650-325-4096
Palo Alto, CA 94304	
— 295 O'Connor Drive	408-295-4096
San Jose, CA 95128	
— 2516 Samaritan Drive, Suite B	408-356-9154
San Jose, CA 95124	
— 205 South Drive, Suite G	650-968-8852
Mountain View, CA 94041	
— 7880 Wren Avenue	408-842-4226
Gilroy, CA 95020	
— 802 Altos Oaks Drive	650-917-8554
Los Altos, CA 95024	
— 777 Knowles Drive	408-379-0578
Los Gatos, CA 95030	
— 700 W. Parr Avenue	408-374-6260
Los Gatos, CA 95030	
 6110 Camino Verde Drive 	408-224-7303
San Jose, CA 95110	
— 123 Di Salvo Avenue	408-294-1244
San Jose, CA 95128	
— 115 N. Jackson Avenue	408-259-6806
San Jose, CA 95116	
— 410 Samaritan Drive	408-371-4300
San Jose, CA	



— Gyne Path Lab Inc.	
2505 Samaritan Drive, Suite 609	408-356-5665
San Jose, CA, 95124	
— 2512 Samaritan Drive	408-358-6555
San Jose, Ca 95124	
— 25 N. 14th Street	408-294-1744
San Jose, CA 95112	
— 5150 Graves Avenue	408-253-8066
San Jose, CA 95129	
— 877 W. Fremont Avenue	408-739-7914
Sunnyvale, CA 94087	
Unilab	408-842-6721
9460 No Name Uno	
Gilroy, CA 95020	
Unilab	408-847-0712
700 W. 6th Street	
Gilroy, CA	

NURSES AND NURSING REGISTRIES

(Some registries use primarily nurse's aides and nursing assistents)

A-1 Prostaff Inc. 2875 Moorpark Avenue, Suite 200	408-557-8787
San Jose, CA 95128	
At Home Health Care	408-241-1160
Careproviders Victorian	408-376-0811
100 W. Rincon Avenue	
Campbell, CA 95008	
Care Scope Registry (Live-in caregivers)	408-975-9111
31 N. 2nd Street	
San Jose, CA 95113	
Companion Home Care	408-927-9305



Continue Care Homecare Agency 408-374-6655

P.O. Box 543 Campbell, CA

Cresscare 408-280-6024

888 N. First Street, Suite 304

San Jose, CA 95112

First Call Nursing Services Inc. 408-262-1533

1115 S. Park Victoria Drive

Milpitas, CA 95035

Geriatric Home Care Specialists 408-358-7779 15899 Los Gatos Almaden Road 408-323-8995

Los Gatos, CA 95032

Gilroy Healthcare & Rehabilitation Center 408-842-9311

8170 Murray Avenue Gilroy, CA 95020

HHC Health Group Inc 408-985-9090

1940 The Alameda San Jose, CA 95126

Here's Help 408-984-2082

Home Health Plus 800-873-8524

2005 De La Cruz Boulavard Santa Clara, CA 95050

Home Health Service 408-972-2273

Immediate Nursing Service 408-286-4511

110 N. Bascom Avenue San Jose, CA 95126

CAImmediate Nursing Service 408-223-8912

2536 Glen Kew Court



San Jose, CA 95148

Interim Healthcare 408-943-9441

2150 N. 1st Street, Suite 455

San Jose, CA 95131

Keep Smiling Home Care Service 408-281-0694

King's Special Care Needs 408-266-0463

1777 Hamilton Avenue, Suite 102A

San Jose, CA 95125

Laurel Home Care Inc., Geriatric Care Managemnet 408-248-3360

451 Sherman Avenue Palo Alto, CA 94036

Loving Hands Home Care Service 408-266-8331

1777 Hamilton Avenue, Suite 102

San Jose, CA 95125

Manpower Health Care 408-249-9090

2960 Stevens Creek Boulevard

San Jose, CA 95128

Matched Care Givers Continuous Care 408-286-2339

MidPeninsula Continuous Care 408-795-1000

455 O'Connor Drive San Jose, CA 95128

Nursefinders 408-554-0422

3-40

4880 Stevens Creek Boulevard

San Jose, Ca 95129

O'Connor Home Health Care Services 408-947-2724

105 N. Bascom Avenue



408-261-2801

San Jose, CA 95128

Olsten Health Services

1101 S. Winchester Boulevard, Suite M-250 San Jose, CA 95128	
Pacific Home Health 1168 Park Avenue	408-971-4151
San Jose, CA 95126	
Power Personnel Inc. 2 N. Market Street San Jose, CA 95113	408-283-9144
Precious Home Companion	408-554-0639
Professional Health Network 1245 S. Winchester Boulevard San Jose, CA 95128	408-289-1111
Registered Nurses Prof. Assoc. 2400 Moorpark Avenue San Jose, CA 95128	408-292-6061
Seniorcare Network 591 W. Hamilton Avenue Campbell, CA 95008	408-374-4540
Special Home Needs 1440 Jackson Street	408-985-8666

Santa Clara, CA 95050

Starmed Health Personnel

1798 Technology Drive San Jose, CA 95110

Sunplus Home Care

408-933-3176

408-985-9600



1940 The Alameda San Jose, CA 95126

TAW & Associates 408-371-0481

United Nursing International 408-298-7848

Valley Health Network, Inc. 408-254-4650



SURGICAL CLINICS

Bonaventure Surgery Center 408-729-2848

221 North Jackson Street San Jose, CA 95116 Steve Barron, Administrato

Sieve Darron, Administrato

Camino Medical Group, Inc. 408-524-5060

401 Old San San Francisco Road

Sunnyvale, CA 94086 David Nano, Adminstrator

Columbia Los Gatos Surgical Center 408-356-0454

15195 National Avenue Los Gatos, CA 95032

Martha Ponce, Administrator

El Camino Surgery C enter 650-961-1200

2480 Grant Road

Mountain View, CA 94040 Vikki Pearce, Administrator

Forest Surgery Center 408-297-3432

2110 Forest Avenue San Jose, CA 95128

Helen Maloney, Administrator

Northern California Kidney Stone Center 408-358-2111

15195 National Avenue San Jose, CA 95032

John Kersten Kraft, Administrator

Plastic Surgery Center 650-322-2723

1515 El Camino Real Palo Alto, CA 94304

Donald Laub, M.D., Administrator

San Jose Eye Ambulatory Surgicenter Inc. 408-247-2706



4585 Stevens Creek Boulevard, #500

Santa Clara, CA 95051

Sasanka Mukerji, M.D., Administrator

SJMG, GSMG Endoscopy Center 408-357-1732

2585 Samaritan Drive San Jose, CA 95124

Nancy Wolochuk, Administrator

South Bay Endoscopy Center 408-283-3715

455 O'Connor Drive, #340

San Jose, CA 95128

Alfred Hurwitz, M.D., Administrator

Surgicenter of Palo Alto 650-324-1832

400 Forest Avenue Palo Alto, CA 94301

Rose Parkes, Administrator

West Valley Surgery Center 408-559-4886

3803 S. Bascom Avenue, Suite 106

Campbell, CA 95008

Nina Breda, Administrator

CLINICS

Alexian Brothers Senior Health Center 408-941-2003

882 N. Hillview Drive Milpitas, CA 95032

Alexian Brothers Senior Health Center 408-279-2604

1084 Lincoln Avenue San Jose, CA 95125

Alviso Health Center 408-262-7944

1621 Gold Street San Jose, CA 95002

Camino Medical Group:



Los Altos Clinic (walk-in) 650-968-8370

4906 El Camino Real

Los Altos, CA 94022

Santa Clara Clinic 408-241-3801

2734 El Camino Real

Camino Medical Group 408-730-4300

Urgent Care

201 Old San Francisco Road

Sunnyvale, CA 94086

West Valley Clinic (Primary Care) 408-366-0595

7225 Rainbow Drive San Jose, CA 95129

Camino Medical Group 408-241-3038

2734 El Camino Real Santa Clara, CA 95051

Doctors on Duty Medical Clinics 408-942-0333

1910 N. Capitol Avenue San Jose, CA 95132

East Valley Community Clinic 408-274-7100

2470 Alvin Avenue San Jose, CA 95121

Evergreen Family Practice 408-270-2100

2728 Aborn Road San Jose. CA 95121

Eye Medical Clinic of Santa Clara Valley 408-494-0500

220 Meridian Avenue

San Jose, CA

Family Health Center-San Jose Medical Center 408-977-47677



25 N. 14th Street, Suite 1020 San Jose, CA 95112

Forest Surgery Center 408-297-3432

2110 Forest Avenue San Jose, CA 95128

Gardner Family Health Network, Inc

Alviso Health Center 408-262-7944

1621 Gold Street Alviso, CA 95002

Compre Care Health Center 408-259-8400

3030 Alum Rock Avenue San Jose, CA 95127

St. James Health Center 408-280-1316

55 E. Julian Street San Jose, CA 95113

SKILLED NURSING FACILITIES

Agnews State Hospital 408-451-6000 362

3500 Zanker Road

San Jose, CA 95134-2299 Kay Haralson, Administrator

Almaden Health & Rehabilitation Center 408-377-9275 77

2065 Los Gatos-Alamden Road

San Jose, CA 95124

Debbie Cota, Administrator

Bellerose Convalescent Hospital 408-286-4161 39

100 Bellerose Drive San Jose, CA 95128

Francisco Cerezo, Administrator



California PEO Home, San Jose Unit 10 Kirk Avenue San Jose, CA 95127 Marilyn Sund, Administrator	408-729-2000	22	
Camden Convalescent Hospital 1331 Camden Avenue Campbell, CA 95008 Amparo Ragudo, Administrator	408-377-4030		60
Channing House 850 Webster Street Palo Alto, CA 94301 Fred H. Seal, Administrator	415-327-0950		21
Courtyard Care Center 340 Northlake Drive San Jose, CA 95117 Cheryl Morgan, Administrator	408-249-0344		76
Crestwood Manor - San Jose 1425 Fruitdale Avenue San Jose, CA 95128 John Suggs, Administrator	408-275-1010		174
East Valley Pavilion 101 Jose Figueres Avenue San Jose, CA 95116 Barbara McGuire, Administrator	408-299-8364	99	
Emmanuel Convalescent Hospital of Los Gatos 371 Los Gatos Boulevard Los Gatos, CA 95030 Jennifer Cryer, Administrator	408-356-3116		124
Emmanuel Convalescent Hospital	408-259-8700		199



of San Jose 180 Jackson Avenue San Jose, CA 95116 Jennifer Cryer, Administrator		
Empress Convalescent Hospital 1299 S. Bascom Avenue San Jose, CA 95128 Julie Torres, Administrator	408-287-0616	67
Gilroy Healthcare & Rehabilitation Center 8170 Murray Avenue Gilroy, CA 95014 Ralph B. Unterbrink, Administrator	408-842-9311	132
Grant Cuesta Nursing & Rehabilitation Hospital 1949 Grant Road Mountain View, CA 94949 Reginald Rhoe, Administrator	415-968-2990	102
Greenhills Manor 238 Virginia Avenue Campbell, CA 95008 Amparo Ragudo, Administrator	408-379-8114	45
Guardian Los Gatos 2580 Samaritan Drive San Jose, CA 95124 Nila Mattson, Administrator	408-356-8181	76
Guardian Rehabilitation Center 16412 Los Gatos Boulevard Los Gatos, CA 95030 David Blitz, Administrator	408-356-2191	148
Guardian San Jose 75 N. 13th Street	408-295-2665	58



San Jose, CA 95112 Sally Rouses, Administrator		
Guardian Santa Clara Valley 1990 Fruitdale Avenue San Jose, CA 95128 James Lee, Administrator	408-998-8447	153
Health Care Center at the Forum 23600 Via Esplendor Cupertino, CA 95014 David Walker, Administrator	415-944-0200	48
Herman Sanitarium, The 2295 Plummer Avenue San Jose, CA 95125 Steve Marcus, Administrator	408-269-0701	99
Hillview Convalescent Hospital 530 W. Dunne & La Selva Margan Hill, CA 95037 James Ross, Administrator	408-779-3633	52
Hylond Healthcare Center 797 E. Fremont Avenue Sunnyvale, CA 94087 Yvette Osterhaus, Administrator	408-738-4880	99
Idylwood Care Center 1002 W. Fremont Avenue Sunnyvale, CA 94087 Adriana Baams, Administrator	408-739-2383	185
Julia Healthcare Center 276 Sierra Vista Avenue Mountain View, CA 94043 Terry Smith Campbell, Administrator	415-967-5714	99



Lincoln Glen Skilled Nursing 2671 Plummer Avenue San Jose, 95125 Loren Kroeker, Administrator	408-265-3222		27 SNF 32 ICF
Los Altos Sub-Acute & Rehabilitation (809 Fremont Avenue Los Alto, CA 94024 Lee Sorenson, Administrator	Center 415-941-5255		152
Los Gatos Meadows Geriatric Hospital 110 Wood Road Los Gatos, CA 95030 Jim Hempler, Administrator	1 408-354-0211		39
Los Gatos Oaks Convalescent Hospital 16605 Lark Avenue Los Gatos, CA 95030 John Hlebovy, Administrator	1 408-356-9145		30
Lytton Gardens Health Care Center 437 Webster Street Palo Alto, CA 94301 Vera Goupille, Administrator	415-328-3300		145
Manor Care Nursing & Rehabilitaton Center 1150 Tilton Drive Sunnyvale, CA 94087 Jennifer Oldfather, Administrator	408-735-7200	140	
Milpitas Care Center 120 Corning Avenue Milpitas, CA 95035 Virgil Rentoria, Administrator	408-262-0217		35
Mission De La Casa Nursing & Rehabilitation Center	408-238-9751		163



2501 Alvin Avenue San Jose, CA 95121 Robert Ewing, Administration			
Mission Skilled Nursing & Subacute Center 410 N. Winchester Boulevard Santa Clara, CA 95050 Gerald Hunter, Administrator	408-248-3736		134
Mountain View Health Care Center 2530 Solace Place Mountain View, CA 94040 Elayne Groton, Administrator	415-961-6161		138
Mt. Pleasant Convalescent Hospital 1355 Clayton Road San Jose, CA 95127 Judith Woodby, Adminitrator	408-251-3070		54
Oak Meadows Convalescent Center 350 De Soto Drive Los Gatos, CA 95030 Sylvia Zaininger, Administrator	408-356-9151		73
Odd Fellows Home Health Care Center 14500 Fruitvale Avenue Saratoga, CA 95070 Gary Vernon, Administrator	408-867-1310	6 ICF	62 SNF
Our Lady of Fatima Villa 20400 Saratoga-Los Gatos Road Saratoga, CA 95070 Preston Wisner, Adminstrator	408-741-5100	85	



Pacific Hills Manor 370 Noble Court Morgan Hill, CA 95037 Laurie Behrend, Administrator	408-779-7346	100
Palo Alto Nursing Center 911 Bryant Street Palo Alto, CA 94301 Dava Stuart, Administrator	415-327-0511	66
Park View Nursing Center 120 Jose Figueres Avenue San Jose, CA 95116 Kathleen Lovato, Administrator	408-272-1400	99
Pilgrim Haven Health Facility 373 Pine Lane Los Altos, CA 94022 Steve Jacobson, Administrator	415-948-8291	66
Pleasant View Convalescent Hospital 22590 Voss Avenue Cupertina, CA 95014 Milton Wheeler, Administrator	408-253-9034	170
San Jose Care & Guidance Center 401 Ridge Vista Avenue San Jose, CA 95127 Minakshi Bindra, Administrator	408-923-7232	116
San Tomas Convalescent Hospital 3580 Payne Avenue San Jose, CA 95117	408-248-7100	130
Skyline Healthcare Center 2065 Forest Avenue San Jose, CA 95128	408-298-3950	253



William Nicholson,	Administrator
--------------------	---------------

Subacute/Saratoga 13425 Sousa Lane Saratoga, CA 95070 Michael Straub, Administrator	408-237-8875	38
Sunny View Manor 22445 Cupertino Road Cupertino, CA 95014 Jan Douglas Straka, Administrator	408-253-4300	45
Sunnyvale Nursing & Rehabilitation Cen 1291 S. Bernardo Avenue Sunnyvale, CA 94087 Karen Page, Administrator	ter 408-245-8070	99
Terraces of Los Gatos, The 800 Blossom Hill Road Los Gatos, CA 95032 Joan Bosworth, Administrator	408-356-1006	59
Terreno Gardens Convalescent Center 14966 Terreno De Flores Los Gatos, CA 95030 Sylvai Zaininger, Administrator	408-356-8136	65
Valley House Care Center 991 Clyde Avenue Santa Clara, CA 95054 Mark Tornga, Administrator	408-988-7666	205
Villa Siena 1855 Miramonte Avenue Mountain View, CA 94040 Carl Braginsky, Administrator	415-961-6484	20



Westgate Convalescent Center 1601 Petersen Avenue San Jose, CA 95129 C. Beth Kelly, Administrator	408-253-7502	268
Willow Glen Convalescent Hospital Rest Care Center 1267 Meridian Avenue San Jose, CA 95125 Alice Mau, Administrator	408-265-4211	152
Winchester Convalescent Hospital 1250 S. Winchester Boulevard San Jose, CA 95128 Ed Aronson, Administrator	408-241-3844	166



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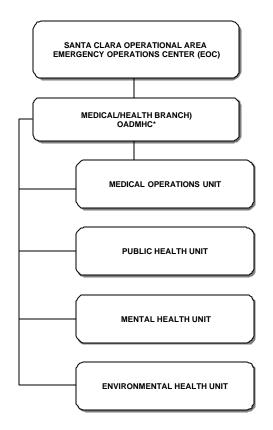
Medical/Health Branch Checklists

4.1. OA EOC MEDICAL/HEALTH BRANCH INTRODUCTION

Public Health Department responsibilities at the OA EOC are managed and implemented by Department personnel assigned to four units within the Medical/Health Branch. These are:

- Medical Operations Unit
- Public Health Unit
- Mental Health Unit
- Environmental Health Unit

4.2. OA EOC STANDARDIZED EMERGENCY MANAGEMENT SYSTEM ORGANIZATION



*OADMHC - Operational Area Disaster Medical Health Coordinator



MEDICAL/HEALTH BRANCH CHIEF/OADMHC CHECKLIST (10F 2)

OPERATIONAL AREA EMERGENCY OPERATIONS CENTER (OA EOC)

The Medical/Health Branch is responsible for medical response operations, communication with hospitals and health care providers, and coordination of medical/health resources during emergency response and recovery. The Medical/Health Branch is organized in four units: (1) Medical Operations Unit, (2) Public Health Unit, (3) Environmental Health Unit, and (4) Mental Health Unit. The Medical/Health Branch Chief also serves as the Operational Area Disaster Medical Health Coordinator (OADMHC).

Responsibilities:

- 1. Ensure that all available disaster medical resources are identified and mobilized, as required.
- 2. Provide assistance to the Incident Commander and the Department Operations Center (DOC) Director in establishing treatment sites.
- 3. Determine status of medical and health care facilities.
- 4. Assist in coordinating transportation of injured victims to appropriate medical facilities.
- 5. Supervise the Medical/Health Branch.
- 6. Coordinate application of emergency medical resources in support of emergency operations.
- 7. Request resources from the Regional Disaster Medical Health Coordinator (RDMHC), as required.
- 8. Attend all OA EOC briefings.

		DATE/TIME
	Report to the OA EOC and log in with the Personnel Services Unit.	
_	Obtain situation briefings from the OA Operations Section Chief and OA EOC Director and determine the need to activate the DOC.	
	Determine the need to staff the OA EOC Medical/Health Branch and call up personnel for:	
	 Medical Operations Unit 	
	— Public Health Unit	
	 Environmental Health Unit 	
	— Mental Health Unit	
_	Establish contact with the DOC Director.	
_	Establish contact with the RDMHC at State OES Region II Operations Center (REOC) or Contra Costa EMS.	



MEDICAL/HEALTH BRANCH CHIEF/OADMHC CHECKLIST (2 OF 2)

OPERATIONAL AREA EMERGENCY OPERATIONS CENTER (OA EOC)

		DATE/TIME
	Request status reports from the DOC Plans Section. The Plans Section should receive status reports from area hospitals and non-hospital health care providers.	
_	Analyze initial status information and prepare an Incident Action Plan for the Medical/Health Branch.	
	Initiate Notification/Advisory that an incident has occurred or a condition exists that may overwhelm (or has overwhelmed) local medical/health resources. (See Chapter 1)	
_	Consider staffing and resource needs for the next operational period (8 hours).	
	Provide an updated Incident Action Plan and staffing list to the OA EOC Director and the DOC Director before leaving OADMHC duties to the next shift.	
_	As Health Officer, develop and issue public health warnings.	
_	Maintain contact with the Environmental Health Unit Leader and Public Health Unit Leader and the DOC to assist in coordinating resources to manage public health concerns.	
	Determine the need to establish alternative treatment sites and sustained medical operations.	
	Obtain ongoing status reports and resource requests from hospitals and health care providers from the DOC Plans Section. Use this information to coordinate resources within the county and prepare resource requests for the RDMHC.	
	Maintain contact with the DOC to determine ongoing resource needs and to track resource allocation.	
	Maintain contact with the DOC Mental Health Unit to assist in coordinating Critical Incident Stress Debriefings.	
	Ensure that status logs and time sheets for the OA EOC Medical/Health Branch are complete for each operational period.	
	Provide briefings and status updates for arriving OA EOC Medical/Health Branch personnel at each shift change.	
_	Prepare Medical/Health Branch documentation when the OA EOC is	

DATE/TIME

demobilized.



MEDICAL OPERATIONS UNIT CHECKLIST

OPERATIONAL AREA EMERGENCY OPERATIONS CENTER (OA EOC)

Responsibilities:

Monitor the treatment and evacuation of casualties. Monitor the status of hospitals, clinics, skilled nursing facilities, ambulance service, and other health care providers. Determine the need to use alternate treatment sites. Determine medical/health resource needs and report status to the OADMHC. Plan for extended medical/health operations, if required.

		DATE/TIME
	Report to the OA EOC and log in with the Personnel Services Unit.	
—	Obtain a situation briefing from the Medical/Health Branch Manager.	
_	Contact the DOC Plans Section for status reports from the hospitals and health care providers.	
_	Analyze initial status information and assist the Branch Manager is preparing an Incident Action Plan for the Medical/Health Branch.	
_	Determine the need to establish alternative treatment sites and sustained medical operations and coordinate these activities with hospitals and health care providers.	
_	Obtain resource requests sent to the DOC by hospitals and health care providers and assess the need for additional medical personnel or equipment for medical operations. Coordinate these requests with the OADMHC.	
_	Maintain contact with the DOC to communicate ongoing resource needs and to track resource allocation.	
	Prepare status logs and reports, as required by the Branch Manager.	
_	Provide briefings and status updates for arriving OA EOC Medical Operations personnel at each shift change.	
_	Prepare Medical Operations Unit documentation when the OA EOC is demobilized.	



PUBLIC HEALTH UNIT CHECKLIST

OPERATIONAL AREA EMERGENCY OPERATIONS CENTER (OA EOC)

Responsibilities:

Monitor public health nursing services at shelters and other disaster facilities. Coordinate infection control and surveillance. Coordinate emergency immunizations. Coordinate disaster-related assistance to high-risk and medically dependent populations.

		DATE/TIME
_	Report to the OA EOC and log in with the Personnel Services Unit.	
_	Obtain a situation briefing from the Medical/Health Branch Manager.	
	Contact the DOC Public Health Unit for status reports on public health operations.	
—	Analyze initial status information and assist the Branch Manager is preparing an Incident Action Plan for the Medical/Health Branch.	
—	Determine the need to provide public health nursing assistance at shelters and other disaster facilities.	
_	Determine resource requirements for public health nursing and coordinate these requests with the OADMHC.	
	Maintain contact with the DOC to communicate ongoing resource needs and to track resource allocation.	
_	Assist the Health Officer and Environmental Health Unit to prepare public health warnings and to distribute public health warning and information at shelters.	
—	Prepare status logs and reports, as required by the Branch Manager.	
—	Provide briefings and status updates for arriving OA EOC Public Health personnel at each shift change.	
_	Prepare Public Health Unit documentation when the OA EOC is demobilized.	



ENVIRONMENTAL HEALTH UNIT CHECKLIST

OPERATIONAL AREA EMERGENCY OPERATIONS CENTER (OA EOC)

Responsibilities:

Assist in response to hazardous materials releases and spills. Monitor water contamination and prepare public warnings. Monitor sewage and sanitation and prepare public warnings. Monitor food service at shelters and ensure sanitation.

		DATE/TIME
—	Report to the OA EOC and log in with the Personnel Services Unit.	
—	Obtain a situation briefing from the Medical/Health Branch Manager.	
—	Contact the DOC Environmental Health Unit for status reports on environmental	
	health operations.	
—	Analyze initial status information and assist the Branch Manager is preparing an	
	Incident Action Plan for the Medical/Health Branch.	
—	Obtain status information:	
	 Status of County water systems 	
	 Location and extent of hazardous materials spills or releases, 	
	 Location and extent of water contamination from sewage spills, and 	
	 Shelter and food service sites. 	
_	Evaluate Environmental Health response requirements for:	
	 Hazardous materials response, 	
	 Water safety monitoring and safe water delivery, 	
	 Shelter and food services monitoring, 	
	 Contamination from sewage spills, 	
	 Laboratory testing and monitoring in the field, and 	
	 Medical waste handling and disposal. 	
_	Assist the Logistics Section Chief and Construction & Engineering Branch to	
	establish alternate water delivery systems, if required.	
_	Coordinate with the Coroner/Medical Examiner to monitor contamination	
	associated with mass casualties, if requested.	
—	Prepare and issue public health warnings in coordination with the Health Officer	
	(who is also the DOC Director).	
—	Coordinate with the DOC Public Health Unit and Public Information Officer to	
	prepare and distribute disaster-related public health information.	
—	Determine resource requirements for environmental health operations during the	
	disaster and coordinate these requests with the OADMHC.	
—	Maintain contact with the DOC to communicate ongoing resource needs and to	
	track resource allocation.	

		DATE/TIME
— Prepare status	logs and reports, as required by the Branch Manager.	
	gs and status updates for arriving OA EOC Environmental Health ach shift change.	
 Prepare Environment demobilized. 	nmental Health Unit documentation when the OA EOC is	



MENTAL HEALTH UNIT CHECKLIST

OPERATIONAL AREA EMERGENCY OPERATIONS CENTER (OA EOC)

Responsibilities:

Provide disaster-related assistance to the mental health population. Coordinate Critical Incident Stress Debriefings and crisis counseling services.

		DATE/TIME
—	Report to the OA EOC and log in with the Personnel Services Unit.	
	Obtain a situation briefing from the Medical/Health Branch Manager.	
_	Contact the DOC Mental Health Unit status reports on mental health response operations.	
	Analyze initial status information and assist the Branch Manager is preparing an Incident Action Plan for the Medical/Health Branch.	
	Determine resource requirements for mental health response and coordinate these requests with the OADMHC.	
—	Coordinate with the DOC Mental Health Unit to:	
	 Identify and contact shelter clients who are under the care and supervision of the Public Health Department and who are on medications. 	
	 Provide emergency medications and counseling to the current caseload in shelters and in the community. 	
	 Coordinate with Department of Social Services and ARC to identify individuals in need of disaster crisis counseling and provide counseling at shelters and other sites, as needed. 	
	 Assist in arranging for Critical Incident Stress Debriefings for Public Health Department personnel involved in response. 	
	 Obtain status of Public Health Department employees and families and refer individuals to disaster relief agencies and programs, as needed. 	

		DATE/TIME
 Assist and coordinate with the Health Promotion Division to prepare a distribute disaster mental health information at shelters. 	and \Box	
 Prepare status logs and reports, as required by the Branch Manager. 		
 Provide briefings and status updates for arriving OA EOC Mental Health personnel at each shift change. 		
 Prepare Mental Health Unit documentation when the OA EOC is demobiled 	lized.	

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Public Health Department SEMS Organization

5.1. PUBLIC HEALTH DEPARTMENT SEMS ORGANIZATION

Public Health Department response is managed from the Department Emergency Operations Center (DEOC). DEOC response is organized in accord with the Standardized Emergency Management System (SEMS).

The DEOC is the focus of response to ensure public health and safety. DEOC staff must coordinate response related to emergency medical services, public health, environmental health, mental health, and coordination of hospital resources.

Status information from hospitals, clinics, and other health care providers is received at the DEOC and communicated to the Operational Area Disaster Medical Health Coordinator (OADMHC) at the Operational Area EOC.

The Health Officer activates the DEOC and it is set up for use by the DEOC Coordinator. One individual from the Department Executive Management Group reports to the DEOC to serve as the Director/Manager. The DEOC is set up in a conference room at the Emergency Medical Services Agency (EMS) office located at 645 South Bascom Avenue, San Jose.

Past disaster response demonstrates that Department personnel carry out most disaster-related tasks at various locations in the county (e.g., shelters, clinics, and field offices). When the DEOC is activated, health department personnel are most effective working on disaster-related tasks from their usual workstation. Also, road closures make it necessary to deploy staff directly from homes to emergency assignments throughout the county.

Recognizing these response requirements, the DEOC is designed to function as a centralized information and coordination center with work stations set up for only the DEOC Director and Section Chiefs.

Functions of the DEOC include:

- Provide a single point of contact between the OADMHC at the EOC and the Health Department DEOC Director.
- Conduct daily briefings and distribute information to Department staff.
- Develop and distribute the Incident Action Plan.
- Receive status reports from hospitals and health care providers.



Public Health Department SEMS Organization

- Update status information on the DEOC status boards and post disaster-related instructions for employees and their families.
- Coordinate and distribute emergency assignment logs.
- Maintain emergency contact lists and directories for city, county, and state agencies; and hospitals, clinics, and ambulance services.
- Maintain, update, and post relevant weather, hazard, and road closure information.

5.2. DEOC DIRECTOR

The DEOC Director is responsible for overall management of Health Department response. The DEOC Director monitors response activities of the Section Chiefs and Group Leaders. The DEOC Director maintains contact with the OADMHC at the Operational Area EOC.

5.3. DEOC OPERATIONS SECTION

The DEOC Operations Section includes a Medical Operations Branch and a Health Operations Branch.

- Medical Operations Branch The Medical Operations Group monitors emergency medical response and receives status reports and resource requests from emergency medical personnel.
- Medical Operations Branch The Hospital Group (staffed Santa Clara Valley Medical Center) is responsible for establishing and maintaining contact with area hospitals for the purpose of receiving status reports and resource requests. The Hospital Group coordinates with the Plans Section to distribute the Incident Action Plan to area hospitals.
- Medical Operations Branch The Health Care Group (staffed by Department personnel) is responsible for establishing and maintaining contact with area health care providers (clinics, dialysis centers, skilled nursing centers) for the purpose of receiving status reports and resource requests. The Health Care Group coordinates with the Plans Section to distribute the Incident Action Plan to health care providers.
- Health Operations Branch The Public Health Group coordinates Health
 Department disaster-related regional services. This may include public health nursing



Public Health Department SEMS Organization

at shelters, community outreach and education, emergency immunizations, sanitation, and services for high-risk populations.

Public health response is coordinated with response by the Environmental Health Department, the Mental Health Department and Drug and Alcohol Programs. Liaisons from these Departments may report to the DEOC to ensure coordination.

5.4. DEOC PLANS SECTION

- Strategic Planning Group This group receives status reports from the Operations Section and analyzes them to identify problems and forecast resource needs. This information is prepared as the Incident Action Plan establishing response priorities for each operational period.
- Documentation Group This group manages distribution and posting of disasterrelated information. The Documentation Group set up and maintains status boards and distributes the Incident Action Plan.

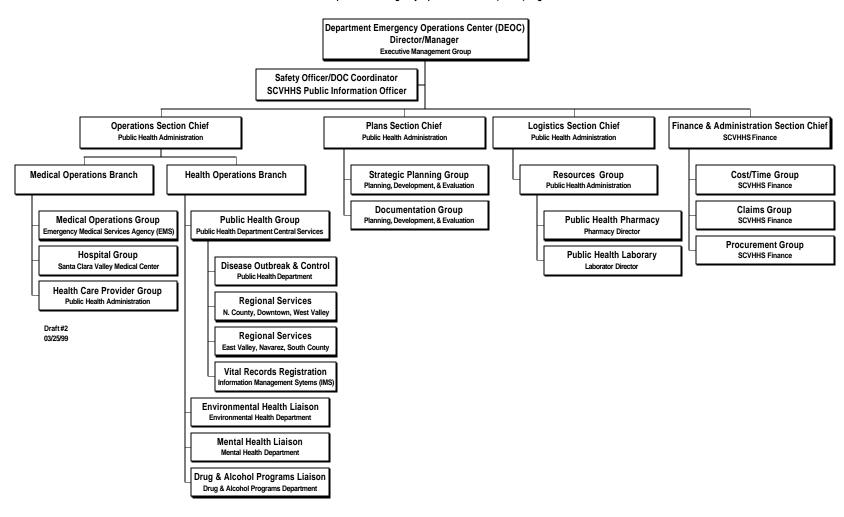
5.5. DEOC LOGISTICS SECTION

Resources Group – This group receives resource request forms after they have been reviewed and approved by the Medical Operations Branch. If possible, resources are obtained from local sources. Resource requests that cannot be managed locally are sent to the OADMHC at the OA EOC. The Public Health Pharmacy coordinates resource requests for pharmaceuticals and blood products.

5.6. DEOC FINANCE AND ADMINISTRATION GROUP

- Cost/Time Group This group provides instructions to employees for recording disaster-related labor hours and other costs. The Cost/Time Group maintains complete documentation for reimbursement by state and federal sources.
- Claims Group The Claims Group coordinates with the Safety Officer to manage and investigate disaster-related injury and property damage claims.
- Procurement Group This group provides instructions to employees for emergency purchases. The Procurement Group assists in purchasing emergency supplies, equipment, and services, and maintains complete documentation of disaster-related purchases for reimbursement by state and federal sources.

Santa Clara Valley Health & Hospital System Public Health Department Emergency Operations Center (DEOC) Organization





DEOC DIRECTOR

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Direct, manage, and coordinate health department response. Identify resource requirements and maintain contact with the Operational Area Disaster Medical Health Coordinator (OADMHC) at the Operational Area EOC.

		DATE/TIME
_	Activate the Health Department Emergency Operations Center (DEOC). (DEOC Coordinator sets up the room for use).	
_	Establish contact with Operational Area EOC Health/Medical Branch and OADMHC.	
	Assemble Section Chiefs for a briefing to assess the situation. Determine immediate needs in medical response, public health, mental health and environmental health. Obtain initial information on: — Communications capability. — Location and capacity of shelters opened by the County and/or American Red Cross. — Location of environmental hazards, sewage, hazardous spills etc. — Evacuations underway. — Hospital operational capacity, number of beds available, damages to hospitals. — Clinic operational capacity, number of beds available, damages to clinics. — Road closures, weather reports, other hazard projections, e.g. aftershocks, flooding, etc.	
	— Operational Area EOC staffing and hours.	
_	Ensure that DEOC status boards are set up and incident documentation started.	
	Coordinate with the Plans Section to begin development of the Incident Action Plan (IAP).	
	Direct Section Chiefs to notify personnel and develop assignment rosters.	
_	Provide situation assessments and status reports to the OADMHC at the OA EOC.	
_	Determine resource needs (personnel, equipment, supplies, medicines, etc.) and transmit resource requests to the OADMHC at the Operational Area EOC.	
	Determine DEOC staffing and operational hours.	
_	Set DEOC briefing schedule.	
_	Monitor plans for delivery of health care in shelters and to high-risk populations.	
	Assist Operational Area EOC Director and Health Officer in decisions to evacuate or shelter in place in situation affecting health and safety.	
_	Ensure that DEOS staff maintains documentation of response costs, including equipment, overtime labor hours, and mileage.	
	At a shift change, provide a detailed status report and all written materials to replacement staff.	



DEOC COORDINATOR/SAFETY OFFICER (1 of 2)

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Coordinate deoc set-up and ensure operational capacity of equipment, communications, and the facility. Monitor staff needs and provide support services during response. Monitor and assess hazardous and unsafe situations and develop measures for ensuring personnel safety and security during response.

		DATE/TIME
	Upon activation of the DEOC by the County Health Officer, relocate activities in progress in the designated area in order to accommodate DEOC operations.	
	Document operational capacity of the facility, (power, and water, building damage). If unable to use the facility, recommend relocating to alternate DEOC.	
—	Obtain facility information from other Health Department sites and assist in relocating services, if needed.	
_	Determine communications available and obtain additional communications equipment, as needed, e.g. cell phones.	
_	Set up DEOC status boards for use.	
	Put DEOC Section Chief name plates on conference table.	
—	Place DEOC checklists, contact lists, vendor lists, forms, Incident Action Plan etc. on conference table for use.	
_	Place Santa Clara County telephone directories and maps on conference table for use.	
	Obtain DEOC operations hours, shift schedule, and briefing schedule from the DEOC Director and distribute this information to Health Department personnel and to the Operational Area EOC.	
	Determine comfort level in DEOC and provide services, as needed to maintain sanitation, air circulation, food, water, beverages, etc.	
_	Provide on-going administrative support to Section Chiefs and the DEOC Director, e.g. distribute information and maintain the DEOC for use.	
_	Manage relocation to another facility if necessary.	
_	Set up security and access control at the DEOC, if necessary.	
_	Attend DEOC briefings.	



DEOC COORDINATOR/SAFETY OFFICER (2 of 2)

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

			DATE/TIME
	Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.		
	At a shift change, provide a detailed status report and all written materials to replacement staff.		
_	Coordinate building security with Administration Division.		
SAI	FETY OFFICER CHECKLIST:	•	
	Ensure safety of the Health Department and EMS Agency facilities. Remove obvious hazards and obtain assistance for debris clearance and emergency bracing or shoring. Determine any building areas off-limits and place barricade tape, as needed.		
_	Obtain emergency assignment rosters from SEMS Section Chiefs and use to determine location of field personnel.		
	Visit field sites to identify hazardous and unsafe conditions associated with the incident.		
	Exercise emergency authority to stop and prevent unsafe acts or correct obvious hazards.		
	Investigate accidents that have occurred within incident areas and assist with accident claims.		
_	Attend DEOC Briefings.		
	Provide safety instruction published with the Incident Action Plan at each operational period.		
	Coordinate with the Claims Group to investigate and manage disaster-related injury and property damage claims.		
	Maintain documentation of response costs, including equipment; overtime labor hours, and mileage.		
	At a shift change, provide a detailed status report and all written materials to replacement staff.		



DEOC PUBLIC INFORMATION OFFICER

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Coordinate with the Medical Operations Branch and the Health Operations Branch to provide disaster-related public information to the sheltered population and in the community. Coordinate contact with the media and preparation of news releases with the Operational Area EOC Public Information Officer.

		DATE/TIME
	Obtain a situation briefing from the DEOC Director.	
	Obtain copies of current situation reports from the Plans Section.	
_	Contact the Operational Area EOC Public Information Officer for a report of health related public information activities managed from the OA EOC.	
_	Determine and observe constraints on the release of information imposed by the DEOC Director or Operational Area EOC Director.	
	Contact the Operations Section Chief and Public Health Group Leader to determine need for public information at shelters and in the community and prepare brochures for distribution.	
	Attend DEOC briefings.	
—	Obtain and review Incident Action Plan. Provide input to the IAP, as needed.	
	Assist the Health Officer (OADMHC) at the OA EOC and the OA EOC Public Information Officer in preparing Emergency Alert System (EAS) broadcast messages.	
_	Coordinate with the OA EOC Public Information Officer to release information to the news media and post information in the DEOC and other appropriate locations.	
_	In coordination with the OA EOC Public Information Officer, arrange for meetings between the media and Health Department incident personnel.	
_	In coordination with OA EOC Public Information Officer, provide escort service to the media and VIPs.	
	Maintain documentation of public information and news media releases.	
_	Maintain documentation of response costs, including equipment; overtime labor hours, and mileage.	
—	At a shift change, provide a detailed status report and all written materials to replacement staff.	



PLANS SECTION CHIEF

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Manage the evaluation, distribution, and use of incident information. Supervise the Strategic Planning Group and the Documentation Group.

		DATE/TIME
 Direct Documentation Group Leader to begin collection and display of significant disaster events in Situation Logs and on Status Boards.		
 Direct Strategic Planning Group Leader to begin analysis of disaster information (assignment rosters, messages, situation logs, etc.)		
 Contact Operational Area EOC Plans Section for updated incident information.		
 With the Operations Section Chief, assess the impact of the emergency on the Health Department and prepare the Incident Objectives and Incident Action Plan for each operational period.	_	
 Ensure that normal agency information collection and reporting requirements are met.		
 Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.		
 At a shift change, provide a detailed status report and all written materials to replacement staff.		
 Oversee demobilization activities, including incident documentation, return of equipment obtained through mutual aid, cost reporting, and post-event debriefing.		



STRATEGIC PLANNING GROUP LEADER

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Collect status and situation reports from the Operations Section (including status reports from hospitals and health care providers. Obtain status reports from the OA EOC. Prepare situation and status reports for the DEOC Director. Assist the Operations Section Chief in analyzing response and resources and develop an Incident Action Plan with priorities, objectives, and assignments for each operational period (8-12 hours).

		DATE/TIME
	Obtain a briefing on the extent of the incident from the Plans Section Chief.	
_	Collect status reports from hospitals and health care providers. (These status reports are sent to the Medical Operations Branch of the Operations Section). Analyze status reports and situation reports to prepare the Incident Action Plan and forecast resource needs.	
_	Contact the Operational Area EOC Plans Section to obtain current information on disaster incidents.	
_	Establish information flow from Health Department personnel in the field to the DEOC and issue instructions for reporting to the DEOC.	
	With the Operations Section Chief and Plans Section Chief, assess the impact of the emergency on the Health Department and prepare the Incident Objectives and Incident Action Plan for each operational period.	
	Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.	
_	At a shift change, provide a detailed status report and all written materials to replacement staff.	



DOCUMENTATION GROUP LEADER

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Receive, log-in, and distribute messages coming into the DEOC. Maintain DEOC status boards. Maintain files of all documents related to the emergency. Distribute the Incident Action Plan, emergency assignment rosters, and information to employees.

		DATE/TIME
	Obtain a briefing from the Plans Section Chief on the extent of the incident.	
_	Establish incident documentation files.	
	Determine locations of status boards, maps, information displays (assignment rosters, weather reports, road closures) at the DEOC.	
	Establish information flow from hospitals, heath care providers, skilled nursing facilities, and home health care agencies to the DEOC. Distribute the Incident Action Plan to these facilities. Assist in gathering status reports from these facilities.	
—	Display situation maps, weather reports, and road condition reports in the DEOC and ensure that these are updated each operational period as part of the Incident Action Plan.	
	Establish photocopying and faxing services and monitor use, as needed.	
	With the DEOC Director and Plans Section Chief, prepare memos and instructions to Health Department personnel and distribute or post information, as required.	
	Maintain Documentation of incident messages, cost report forms, duty assignment rosters, etc. For legal, analytical and historical purposes.	
	Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.	
	At a shift change, provide a detailed status report and all written materials to replacement staff.	



OPERATIONS SECTION CHIEF

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Activate and supervise medical and public health response and recovery operations. Assist in the development of the Incident Action Plan. Assist in maintaining contact with area hospitals, and health care providers. Oversee the implementation of disaster-related public health, environmental health, and mental health response.

		DATE/TIME
_	Report to the Department Emergency Operations Center (DEOC).	
_	Obtain status information from the Plans Section Chief.	
	— Communications capability.	
	 Location and capacity of shelters opened by the County and/or American Red Cross. 	
	 Location of environmental hazards, sewage, hazardous spills etc. 	
	 Evacuations underway. 	
	 Hospital operational capacity, number of beds available, damages to hospitals. 	
	— Clinic operational capacity, numbers of beds available, and damage to clinics.	
	 Road closures, weather reports, other hazard projections, e.g. aftershocks, flooding, etc. 	
	 Operational Area EOC staffing and hours. 	
_	Coordinate with the Plans Section Chief to write the Incident Action Plan.	
	Obtain emergency assignment rosters from Group Leaders and assign personnel in accord with the Incident Action Plan.	
	Monitor implementation of public health, environmental health, and mental health response.	
_	Provide information to the DEOC Director and the OADMHC at the Operational Area EOC.	
_	Determine need for resources (personnel, equipment, and supplies) and transmit requests to the OADMHC.	
_	Attend DEOC briefings.	
_	Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.	
	At a shift change, provide a detailed status report and all written materials to replacement staff.	



LOGISTICS SECTION CHIEF

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Assist to obtain resources for response. Assist the DEOC Coordinator in maintaining the DEOC. Participate in development of the Incident Action Plan. Supervise the Resources Group, and DEOC Communications Support Group.

		DATE/TIME
	Report to the Department Emergency Operations Center (DEOC).	
_	Obtain a briefing on the extent of the emergency from the DEOC Director and Operations Section Chief.	
	Assemble and brief Logistics Section Group Leaders - Provide a summary of the incident. Distribute the Incident Action Plan if available - Assign primary work tasks based on incident objectives in the Incident Action Plan - Review emergency purchasing procedures and limits	
	Upon receiving requests for additional resources, provide assistance and support in locating personnel, supplies, or equipment and coordinate procurement, as required.	
	Brief and update the DEOC Director on logistics resources and support. Include the following information in briefings: Priority requirements Resource shortfalls/problems Major new problems since the previous briefing Assistance needed and requested from other agencies and the status of mutual aid Information developed by logistics t hat should be passed to other DEOC Sections or to the public	
	Coordinate with the DEOC Director, Plans Section Chief, and Operations Section Chief to assist in developing the Incident Action Plan.	
_	Establish shift transition procedures and conduct shift change briefings at the end of each shift.	
	Ensure that Logistics Group Leaders maintain Documentation of the incident and that this information is assembled at each shift transition and at the conclusion of the emergency. Include the following records: - Messages received and transmitted - Actions pending/Actions completed - Duty rosters including time on duty - Active vendor records (purchase orders, rental agreements, purchase records) - Vehicle records (if applicable) and vehicle accident reports Maintain Documentation of response costs, including equipment; overtime labor	
	hours, and mileage.	



RESOURCES GROUP LEADER

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Assist to obtain additional personnel, equipment, materials, and supplies.

	DATE/TIME
 Report to the Department Emergency Operations Center (DEOC). 	
 Obtain a briefing on the event from the Logistics Section Chief. 	
— Review and organize Health Department vendor lists for emergency use.	
 Upon request, obtain additional resources for Section Chiefs and Group Leaders. 	
 Assist in the procurement or rental of emergency equipment and supplies. 	
 Assist Section Chiefs and Unit Leaders in evaluating personnel resource requirements and contacting mutual aid resources through the OADMHC at the Operational Area EOC. 	
 Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage. 	
 At a shift change, provide a detailed status report and all written materials to replacement staff. 	



DEOC COMMUNICATIONS SUPPORT GROUP LEADER

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Assist the DEOC in obtaining communications equipment to support the DEOC and Public Health Department response operations. Establish Public Health information hot line (telephone call-in).

		DATE/TIME
_	Report to the Department Emergency Operations Center (DEOC).	
_	Obtain a briefing on the incident from the Logistics Section Chief.	
_	Assist in setting up telephone, fax, and radio equipment in the DEOC.	
_	Determine location of field operations and communications requirements for personnel at field sites.	
	Coordinate with the Operational Area EOC Communications Unit Leader to arrange DEOC to OA EOC communications.	
	Distribute instructions on the use of communications equipment (phones, cell phones, radios) to response personnel.	
	Coordinate with the Resources Group Leader to obtain additional communications equipment, as needed.	
_	Set up Public Health Department employee information hot line. Establish telephone line with recorded message. Update message every operational period (12 hours) or as often as necessary.	
	In coordination with the DEOC Director and the DEOC Public Information Officer, set up Health Department public information line. Establish telephone line with recorded message. Update message every operational period (12 hours) or as often as necessary.	
_	Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.	
	At a shift change, provide a detailed status report and all written materials to replacement staff.	



MEDICAL OPERATIONS BRANCH EMERGENCY MEDICAL SERVICES GROUP, HOSPITAL GROUP, HEALTH CARE PROVIDER GROUP

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Monitor the treatment and evacuation of casualties. Monitor the status of hospitals, clinics, skilled nursing facilities, ambulance service, and other health care providers. Determine the need to use alternate treatment sites. Determine medical/health resource needs and report status to the OADMHC. Plan for extended medical/health operations, if required.

		DATE/TIME
Report to the DEOC Operations Section Chief		
Obtain a situation briefing from the Operations Section Chief and the Plans Section Chief.		
Obtain status information on operational capacity and needs of hospitals.		
Determine status of communications between hospitals and the county. Provide assistance, as needed to establish communications.		
Obtain status information on operational capacity of clinics, and skilled nursing facilities.		
Determine numbers of casualties and incident locations where major injuries have occurred and may continue.		
Determine status of resources available for transportation of casualties.		
Coordinate with OADMHC at the Operational Area EOC to determine need for and location of Field Treatment Sites (FTS). Assist OADMHC to coordinate Field Treatment Site operations.		
Provide status reports to the Operational Area Disaster Medical Health Coordinator. Send a copy to the DEOC Status Group.		
Coordinate with the Plans Section Chief and DEOC Director in preparing the Incident Action Plan.		
Attend DEOC briefings.		
Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.		
At a shift change, provide a detailed status report and all written materials to replacement staff.		
	Obtain a situation briefing from the Operations Section Chief and thePlans Section Chief. Obtain status information on operational capacity and needs of hospitals. Determine status of communications between hospitals and the county. Provide assistance, as needed to establish communications. Obtain status information on operational capacity of clinics, and skilled nursing facilities. Determine numbers of casualties and incident locations where major injuries have occurred and may continue. Determine status of resources available for transportation of casualties. Coordinate with OADMHC at the Operational Area EOC to determine need for and location of Field Treatment Sites (FTS). Assist OADMHC to coordinate Field Treatment Site operations. Provide status reports to the Operational Area Disaster Medical Health Coordinator. Send a copy to the DEOC Status Group. Coordinate with the Plans Section Chief and DEOC Director in preparing the Incident Action Plan. Attend DEOC briefings. Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage. At a shift change, provide a detailed status report and all written materials to	Report to the DEOC Operations Section Chief Obtain a situation briefing from the Operations Section Chief and thePlans Section Chief. Obtain status information on operational capacity and needs of hospitals. Determine status of communications between hospitals and the county. Provide assistance, as needed to establish communications. Obtain status information on operational capacity of clinics, and skilled nursing facilities. Determine numbers of casualties and incident locations where major injuries have occurred and may continue. Determine status of resources available for transportation of casualties. Coordinate with OADMHC at the Operational Area EOC to determine need for and location of Field Treatment Sites (FTS). Assist OADMHC to coordinate Field Treatment Site operations. Provide status reports to the Operational Area Disaster Medical Health Coordinator. Send a copy to the DEOC Status Group. Coordinate with the Plans Section Chief and DEOC Director in preparing the Incident Action Plan. Attend DEOC briefings. Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage. At a shift change, provide a detailed status report and all written materials to



HEALTH OPERATIONS BRANCH PUBLIC HEALTH GROUP, ENVIRONMENTAL HEALTH, MENTAL HEALTH, DRUG & ALCOHOL PROGRAM LIAISONS

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Provide Public Health nursing services at shelters and disaster facilities. Conduct infection control and surveillance. Conduct emergency immunizations. Provide disaster-related assistance to high-risk and medically dependent populations. Establish public health outreach teams to provide disaster-related services in the affected community.

			DATE/TIME
_	Report to the DEOC Operations Section Chief.		
	Obtain information on the status of the incident from the Operations Section Chief and the Plans Section Chief.		
_	Determine the number of shelters and the location of shelters.		
_	Determine assignments to Public Health OutreachTeams and develop a duty		
	roster.		
—	Monitor Public Health Nursing staff assigned to shelters and assist in identifying	-	
	needs and obtaining resources.		
—	Monitor Public Health Nursing staff assigned in the community and assist in	-	
	identifying needs and obtaining resources.		
_	Monitor Public Health services and provide status reports to the Status Reports		
	Group Leader.		
—	Coordinate with the Environmental Health Liaison to monitor food safety and		
	sanitation at shelters, and correct deficiencies.		
_	Coordinate with the Mental Health Liaison to monitor delivery of critical incident		
	stress debriefing for response personnel and grief/stress counseling for the		
	affected community.	u.	
	Coordinate with the Alcohol & Drug Program Liaison to monitor delivery of	_	
	disaster-related services to the affected client population.	Ш.	
	Identify the high-risk population at shelters and in the community and provide	_	
	assistance.	Ш.	
_	Determine the need for public health information. Coordinate with the Public	_	
	Information Officer to prepare new materials or obtain existing materials for distribution at shelters and in the community.	Ш	
	In coordination with Health Officer (at the OA EOC), determine the need for	-	
	emergency immunization and coordinate immunization efforts.		
	Coordinate with the American Red Cross to identify and assist shelter clients	-	
	needing emergency medications or medical care.		
	Maintain Documentation of response costs, including equipment; overtime labor	-	
	hours, and mileage.		
	At a shift change, provide a detailed status report and all written materials to	-	
	replacement staff.		



HEALTH OPERATIONS BRANCH PUBLIC HEALTH REGIONAL SERVICES

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Assist the American Red Cross in providing Public Health services at shelters and disaster facilities. Establish public health outreach teams to provide disaster-related services in the affected community.

		DATE/TIME
	Provide disaster-related health advice by telephone or at shelter sites.	
	Inform clients of benefits and services provided by the American Red Cross.	
—	Determine the number and location of unofficial shelter living sites.	
	Contact ARC shelter medical care staff and coordinate activities at the shelter.	
	Provide communicable disease and sanitation surveillance at all congregate care sites in coordination with the Environmental Health Department.	
	Assist in establishing priorities for care and evaluate the nursing care plans for large numbers of sick and injured.	
	Provide surveillance and assessment of medical nursing needs, including needs of the medically dependent and special-needs population groups.	
	Monitor the sheltered population to identify medical, social, and psychological care requirements, and make referrals to the Mental Health Department, as needed.	
	Identify the status of community resources for referrals.	
	Assign public health nursing personnel to meet identified community health needs.	
	Assist in emergency immunization efforts.	
	Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.	
_	At a shift change, provide a detailed status report and all written materials to replacement staff.	



FINANCE & ADMINISTRATION SECTION CHIEF

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Provide advice and support to the DEOC Director concerning financial issues. Ensure adequate records to document response costs. Track emergency personnel labor hours and provide cost analysis and projections. Supervise the Cost/Time Tracking Group, the Claims Group, and the Procurement Group.

		DATE/TIME
	Report to the DEOC Director.	
	Obtain briefing from the DEOC Director and Plans Section Chief.	
	Establish Finance Section Groups (Cost/Time, Claims, and Procurement)	
	Establish contact with Operational Area EOC Finance & AdministrationSection Chief.	
_	Establish personnel roster for staffing the DEOC Finance & Administration Section.	
	Ensure that the Cost/Time Group collects and maintains records of personnel time worked on the disaster and costs for emergency purchases and contracts.	
	Develop instructions on emergency labor hours, payroll, injury claims, and emergency purchases and distribute these to Public Health Department personnel.	
	Ensure that the Claims Group manages all legal claims for compensation filed against the Public Health Department.	
	Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.	
	At a shift change, provide a detailed status report and all written materials to replacement staff.	



COST/TIME TRACKING GROUP LEADER

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Provide instructions for recording disaster- related costs. Document costs in formats acceptable for state and federal reimbursement. Provide cost estimates and cost savings recommendations.

		DATE/TIME
_	Report to the DEOC Finance & Administration Section Chief.	
_	Obtain briefing from the Finance & Administration Section Chief.	
	Establish contact Group Leaders and agency personnel responsible for maintaining labor hour and emergency purchase records.	
—	Develop and distribute instructions for reporting emergency work hours.	
_	Ensure that daily personnel time records are prepared and submitted.	
_	Develop and distribute instructions for Documentation of emergency purchases and contracts.	
	Compile vendor purchase orders, service contracts, invoices and other documents submitted by Unit Leaders into a single Public Health Department cost Documentation report for State and Federal reimbursement.	
_	Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.	
	At a shift change, provide a detailed status report and all written materials to replacement staff.	



CLAIMS GROUP LEADER

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Receive and process legal claims for compensation (injury, property damage) and insurance claims related to disaster response. Advise the DEOC Director in the area of claims for bodily injury and property damage compensation presented to the Public Health Department.

	DATE/TIME
 Report to the DEOC Finance & Administration Section Chief.	
 Obtain briefing from the Finance & Administration Section Chief.	
 Establish contact with DEOC Safety Officer to obtain information on injury claims.	
 Monitor reports of property damage and ensure proper Documentation of claims.	
 Assess the need to contact injury and claims specialists or legal counsel to manage injury and property damage claims.	
 Ensure that all compensation for injury and claims forms related to the emergency are updated and routed to the proper county agency for processing after the emergency.	
 Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage.	
 At a shift change, provide a detailed status report and all written materials to replacement staff.	



PROCUREMENT GROUP LEADER

PUBLIC HEALTH DEPARTMENT EMERGENCY OPERATIONS CENTER (DEOC)

Responsibilities:

Assess resource requirements and coordinate emergency purchase orders. Prepare and distribute instructions for emergency purchasing and contracting. Document emergency purchases in a format consistent with requirements for state and federal reimbursement.

	DATE/TIME
 Report to the DEOC Finance & Administration Section Chief. 	
 Obtain briefing from the Finance & Administration Section Chief. 	
 Develop and distribute instructions for emergency purchases and establish disaster cost accounting codes. 	
 Develop and distribute procurement Documentation instructions for emergency purchases and contracting. 	
 Collect vendor purchase orders, service contracts, invoices and other Documents submitted by Section Chiefs and Group Leaders into a single Public Health Department cost Documentation report for state and federal reimbursement. 	
 Upon request from Section Chiefs and Group Leaders, assist in obtaining additional equipment and supplies. 	
 Upon request from the Operational Area EOC, prepare response cost estimates. 	
 Maintain Documentation of response costs, including equipment; overtime labor hours, and mileage. 	
 At a shift change, provide a detailed status report and all written materials to replacement staff. 	



ENVIRONMENTAL HEALTH UNIT CHECKLIST

OPERATIONAL AREA EMERGENCY OPERATIONS CENTER (OA EOC)

Responsibilities:

Assist in response to hazardous materials releases and spills. Monitor waters contamination and prepares public warnings. Monitor sewage and sanitation and prepare public warnings. Monitor food service at shelters and ensure sanitation.

			DATE/TIME
	Report to the OA EOC and log in with the Personnel Services Unit.		
—	Obtain a situation briefing from the Medical/Health Branch Manager.		
_	Contact the DEOC Environmental Health Unit for status reports on environmental		
	health operations.		
	Analyze initial status information and assist the Branch Manager is preparing an		
	Incident Action Plan for the Medical/Health Branch.		
—	Obtain status information:		
	 Status of County water systems 		
	 Location and extent of hazardous materials spills or releases, 		
	 Location and extent of water contamination from sewage spills, and 		
	 Shelter and food service sites. 		
_	Evaluate Environmental Health response requirements for:		
	 Hazardous materials response, 		
	 Water safety monitoring and safe water delivery, 		
	 Shelter and food services monitoring, 		
	 Contamination from sewage spills, 		
	 Laboratory testing and monitoring in the field, and 		
	 Medical waste handling and disposal. 		
_	Assist the Logistics Section Chief and Construction & Engineering Branch to		
	establish alternate water delivery systems, if required.		
	Coordinate with the Coroner/Medical Examiner to monitor contamination		
	associated with mass casualties, if requested.		
_	Prepare and issue public health warnings in coordination with the Health Officer		
	(who is also the DEOC Director).		
	Coordinate with the DEOC Public Health Unit and Public Information Officer to		
	prepare and distribute disaster-related public health information.		
	Determine resource requirements for environmental health operations during the		
	disaster and coordinate these requests with the OADMHC.		
_	Maintain contact with the DEOC to communicate ongoing resource needs and to		
	track resource allocation.		
—	Prepare status logs and reports, as required by the Branch Manager.		
_	Provide briefings and status updates for OA EOC Environmental Health personnel	_	
	at each shift change.	Ш	
_	Prepare Environmental Health Unit Documentation when the OA EOC is		
	demohilized	1 1	



MENTAL HEALTH UNIT CHECKLIST

OPERATIONAL AREA EMERGENCY OPERATIONS CENTER (OA EOC)

Responsibilities:

Provide disaster-related assistance to the mental health population. Coordinate Critical Incident Stress Debriefings and crisis counseling services.

		DATE/TIME
_	Report to the OA EOC and log in with the Personnel Services Unit.	
	Obtain a situation briefing from the Medical/Health Branch Manager.	
	Contact the DEOC Mental Health Unit status reports on mental health response operations.	
	Analyze initial status information and assist the Branch Manager is preparing an Incident Action Plan for the Medical/Health Branch.	
_	Determine resource requirements for mental health response and coordinate these requests with the OADMHC.	
_	Coordinate with the DEOC Mental Health Unit to:	
	 Identify and contact shelter clients who are under the care and supervision of the Public Health Department and who are on medications. 	
	 Provide emergency medications and counseling to the current caseload in shelters and in the community. 	
	 Coordinate with Department of Social Services and ARC to identify individuals in need of disaster crisis counseling and provide counseling at shelters and other sites, as needed. 	
	 Assist in arranging for Critical Incident Stress Debriefings for Public Health Department personnel involved in response. 	
	 Obtain status of Public Health Department employees and families and refer individuals to disaster relief agencies and programs, as needed. 	
	 Assist and coordinate with the Health Promotion Division to prepare and distribute disaster mental health information at shelters. 	
_	Prepare status logs and reports, as required by the Branch Manager.	
—	Provide briefings and status updates for OA EOC Mental Health personnel at each shift change.	
—	Prepare Mental Health Unit Documentation when the OA EOC is demobilized.	